



# Jackson County Fire District 3

White City, Oregon

A Rural Fire Protection District



## Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2019



# JACKSON COUNTY FIRE DISTRICT 3



## COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Fiscal Year Ended June 30, 2019

**Proudly Serving Beautiful Southern Oregon**

**In the communities of:**

**Agate Lake  
Central Point  
Dodge Bridge  
Eagle Point  
Gold Hill  
Sams Valley  
White City**

Report Prepared by the Finance Department

Jackson County Fire District 3  
A Rural Fire Protection District  
8383 Agate Road  
White City, Oregon 97503  
(541) 826-7100 Phone  
(541) 826-4566 Fax  
[www.jcfd3.com](http://www.jcfd3.com)

*This page is intentionally left blank*



**JACKSON COUNTY FIRE DISTRICT 3**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
June 30, 2019

## **TABLE OF CONTENTS**

---

### **INTRODUCTORY SECTION**

Letter of Transmittal	1
Certificate of Achievement for Excellence in Financial Reporting	6
Organizational Chart	7
Elected and Appointed Officials	8

### **FINANCIAL SECTION**

Independent Auditor's Report	9
Management's Discussion and Analysis	11
<b>Basic Financial Statements</b>	
Statement of Net Position and Governmental Funds Balance Sheet	19
Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position	20
Statement of Activities and Governmental Fund Revenues, Expenditures, and Changes in Fund Balances	21
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities	22
Notes to Basic Financial Statements	23
<b>Required Supplementary Information</b>	
Schedule of District's Proportionate Share of Net Pension (Asset)/ Liability - PERS	55
Schedule of District's Pension Plan Contributions - PERS	56
Schedule of the District's Single-Employer OPEB Liability	57
Schedules of the District's Proportionate Share of OBEB Plan and PERS RHIA	58
Notes to the Required Supplementary Information	59
Budgetary Comparison Schedule:	
General Fund	61
Notes to Budgetary Comparison Schedules	62
<b>Other Supplementary Information</b>	
Detail to Budgetary Comparison Schedules for the General Fund	63
Budgetary Comparison Schedules for the Capital Projects Fund	70
Schedule of Property Tax Transactions	71

### **STATISTICAL SECTION**

Contents	72
Net Position by Component	73
Changes in Net Position	74
Fund Balances of Governmental Funds	75
Changes in Fund Balances of Governmental Funds	76
Market and Assessed Value of Taxable Property	77
Direct and Overlapping Property Tax Rates	78
Principal Property Taxpayers	79
Property Tax Levies and Collections	80
Ratios of Outstanding Debt by Type	81
Direct and Overlapping Governmental Activities Debt	82
Legal Debt Margin Information	83
Demographic and Economic Statistics	84
Principal Industries	85
Full-time Equivalent District Employees by Program	86
Operating Indicators by Program	87
Capital Asset Statistics by Program	88

### **REPORTS ON OTHER LEGAL AND REGULATORY REQUIREMENTS**

Introduction	89
Independent Auditor's Report Required by Oregon State Regulations	90

*This page is intentionally left blank*



## **INTRODUCTORY SECTION**

*This page is intentionally left blank*



# Jackson County Fire District 3

8383 Agate Road  
White City, OR 97503-1075  
(541) 826-7100 (Office)  
(541) 826-4566 (Fax)  
www.jcfd3.com

---



December 18, 2019

## **Board President Harvey Tonn and Members of the Board of Directors of Jackson County Fire District 3**

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of Jackson County Fire District 3 (District) for the fiscal year ended June 30, 2019.

This report has been prepared in accordance with generally accepted accounting principles and follows guidelines recommended by Government Finance Officers Association of the United States and Canada. The annual audit is prepared to meet legal requirements in accordance with ORS 297.405 to 297.555. Richard W. Brewster, CPA has audited the attached financial statements. The responsibility for the completeness, fairness, and accuracy of the data presented and all accompanying disclosures rests with the District. The auditors test transactions, verify the system, and assure accuracy. The independent auditor's report is presented as the first component of the financial section of this report.

This report is published to provide the District Board of Directors, our patrons, District Staff, and other readers with detailed information regarding the financial position and activities of the District. To the best of our knowledge and belief, the enclosed report is accurate in all material respects and is organized in a manner designed to present fairly the financial position and results of operations as measured by the financial activity of the District's funds.

To provide a reasonable basis for making these representations, the District's management has established internal controls designed to compile sufficient reliable information and protect its assets from loss, theft, or misuse. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the valuation of costs and benefits requires estimates and judgments by management. We believe the internal accounting controls meet the material standards for audit and provide reasonable assurance that financial transactions are properly reported.

The Management's Discussion and Analysis (MD&A) immediately follows the Independent Auditor's Report and provides a narrative introduction, overview, and analysis of the basic financial statements. The MD&A complements this letter of transmittal and should be read in conjunction with it. The financial statements are presented in a single program format, in which the fund financial and government-wide statements are combined together and include a reconciling column.

### ***The Reporting Entity and Its Services***

Jackson County Fire District 3 is a special district operating under Oregon Revised Statutes (ORS) Chapter 478 as a separate municipal corporation. A Board of Directors, consisting of five elected members, manages the District. The Board hires a Fire Chief to manage the daily operations. The governing Board appoints members of the community to serve on the Budget Committee (five appointments) and the Civil Service Commission (three appointments).

## **Letter of Transmittal (Continued)**

---

The District was established in 1952 as the Central Point Rural Fire Protection District and in 1975 officially changed to its current name, Jackson County Fire District 3, which better described the growing area being protected. The "3" signifies the third rural fire protection district established under ORS 478 in Jackson County. Eight additional fire protection districts also operate in Jackson County, which is located in Southern Oregon.

The District provides a full range of fire protection and emergency medical response services to its approximately 52,000 citizens across 167 square miles. The District is committed to creating safer communities through education, prevention, preparedness, and emergency response.

The District encompasses an area of densely populated suburbs, rural farmlands, retail and commercial establishments, and growing and sophisticated industrial complexes. In addition, the geography is diverse with the national acclaimed Rogue River, low brush and grasslands, heavy, dense timber, rugged mountains, and two plateaus. To meet the demands of the diverse service area, the District performs specialized rescues such as river, high angle and confined space, in addition to wildland firefighting, structural suppression, and emergency medical response.

As a result of the high quality of services provided, the District maintains an insurance classification rating set forth by the Insurance Services Office, Inc. (ISO) of a Class 3 in a one to ten rating system, with Class 1 being the best. For all property owners in the District within five miles of a fire station, this Class 3 classification results in lower premium rates for fire insurance.

The District operates eight fire stations, four of which are staffed with paid personnel and four with volunteer personnel. Fire stations are strategically placed throughout the District to protect property and the citizens the District serves. The District utilizes defined response time standards, projected population densities, and urban growth, as well as actual and planned traffic conditions to determine the best station sites to optimize response times.

Over the years, the District has expanded its service area through the annexations of three cities; Gold Hill in 1995, Central Point in 2001, and Eagle Point in 2002. Fire stations are located within each of the city's boundaries. The District's administrative offices are adjacent to the White City fire station, located in an unincorporated industrial area of the County known as White City. A regional training facility is also at this location, which includes an educational classroom, training tower, burning simulation props, drafting pit, fire simulation training house, and warehouse.

The District maintains a fleet of 27 emergency response vehicles consisting of fire engines, ambulances, water tenders, wildland brush engines, a ladder truck, and 15 command staff/support vehicles. In addition, the District has a wide range of equipment for specialized rescues. To perform and maintain these services the District employs 63 paid personnel and has on average 25 volunteers and student firefighters combined. The District's operations staff is dedicated to meeting all of the state mandates regarding fire investigations, commercial and retail occupancy inspections, and educating District citizens.

The District's funding is based upon a permanent tax rate of \$3.1194 per \$1,000 of assessed valuation, established by Ballot Measure 50 and passed by Oregon voters' in 1997. In addition to permanent tax rates, Ballot Measure 50 also limits assessed valuation growth and the amount property taxes can increase to three percent per year. The difference between mandated growth and actual growth is due to new construction and significant improvements to existing property, plant, and equipment. The District receives 98 percent of its revenue through the form of property tax.

The District has not had to rely on any general obligation bonds or local option levies for operational support. The District has been and continues to be focused on providing its citizens with the highest level of emergency services and the District continues to implement operational improvements in order to accomplish its strategic goals and objectives.

## ***Letter of Transmittal (Continued)***

---

Capital funding in 2018/19 was provided through the transfers from the General Fund to purchase new apparatus and grants to reimburse expenditures related to fire station seismic improvements.

### ***Economic Condition and Outlook***

The District's assessed valuation increased from \$4.55 billion in the 2018/19 fiscal year to \$4.72 billion for the 2019/20 fiscal year, a 3.7 percent increase. Economic growth projections for the District continue to remain strong due to current building trends. Assessed valuation of existing property is limited to three percent increases a year. Growth in the District's assessed valuation is largely expected to come from these legally allowed increases and continued new development and construction. The District monitors property tax valuation matters closely and works with regional officials like the County Assessor to monitor trends and forecasts of this critical revenue source. The District will continue however to develop budgets on modest revenue growth while maintaining modest expenditure increases.

Jackson County has a rich history and has grown and diversified considerably over the decades to be considered one of the most diversified economies in Oregon. Strong retail trade, health care, and tourism sectors have formed a regional hub, attracting customers and visitors from neighboring counties and beyond. Once heavily dependent on the wood products industry, it is now supplemented by the wine industry and growing specialty agriculture products.

Oregon's minimum wage for urban counties is \$11.25 per hour for 2019 and is adjusted annually by the increase in the U.S. Consumer Price Index and by county based on geographical area (metropolitan, urban, and rural areas). Jackson County is considered urban. Average hourly wage however in Jackson County is \$22.136 per hour, compared to a statewide average of \$25.66.

Jackson County's per capita personal income grew by 4.64 percent in 2018 to \$46,603, up from \$44,533. In comparison the per capita personal income for the state of Oregon in 2018 was \$50,843. Jackson County ranks number 10 in per capita income out of the 36 counties in Oregon. Trade, transportation and utilities is the highest employment segment in Jackson County followed by health care with an average annual wage of \$38,552 and \$55,820 respectively.

The District serves as the home to many prominent and internationally recognized businesses such as CareStream Health Imaging, Allura, Amy's Kitchen, Costco, Erikson Air Crane, and Highway Products. Also located within the District is a satellite campus for Rogue Community College in which the District works closely with by providing use of its training grounds for the fire science program. Jackson County offers renowned healthcare facilities, a university, diverse recreational opportunities, and cultural excellence with the home of Oregon Shakespeare and Britt Festivals.

Jackson County's unemployment rate in 2018 was 4.8 percent compared to 4.7 percent in the prior year. In October 2019 unemployment was 4.6 percent, down from 5.0 percent for the same period a year ago. For comparison, the State of Oregon's average unemployment rate in October 2019 was 4.1 percent and the national unemployment rate was 3.6 percent. Over the past 12 months, Jackson County lost 320 payroll jobs, a decline of 0.4 percent, while Oregon gained 1.2 percent. This was Jackson County's first over-the-year job decline since January 2012. Industries adding notable jobs over the year were education and health services and construction. Retail trade and professional and business services experienced the largest declines.

Jackson County's population grew by 0.95 percent for the period July 1, 2019 compared to July 1, 2018. In comparison the state of Oregon grew by 1.0 percent. The District's population is expected to continue to moderately increase in the next 10 years. In 2018 Jackson County's population was 219,564 with the District encompassing 52,000 of those citizens. Staff will continue to work proactively with other governments and regional planning groups to ensure continue ability to serve this future population. This includes participating in neighborhood and street planning, emergency access and road construction planning processes, as well as evaluating and working across jurisdictional boundaries to ensure closest force response to population centers regardless of where city boundaries fall.

***Major initiatives and Long-Term Planning***

This budget is a policy document and operational plan for the District. The District has adopted financial policies to ensure financial stability. Budget development is built around conservative revenues and expenditures that balance accordingly. In addition, the District has a policy that nonrecurring or one-time resource inflows not be used for operating purposes. This pertains specifically to grant proceeds the District is a recipient of. Budgetary control is within the object classifications in each department and fund.

The District is committed in providing at least four months of ending fund balance to cover operational expenditures from July through October when property tax revenue is minimal, thus eliminating the need for short-term borrowing. This amount is well within the policy guidelines (26 percent of budgeted property tax revenue) set forth by the Board of Directors and Staff for budgetary and financial planning purposes. The County Treasurer starts distributing current year property taxes the beginning of each November.

The District also has a contingency policy that requires the Board of Directors to approve any request for use of contingency and follow state budget laws to appropriate. No contingency transfers were made during the 2018/19 fiscal year.

The District is committed to maintaining a ten-year financial forecast, which estimates ending fund balance surpluses and shortfalls, and a ten-year capital equipment replacement plan that identifies vehicle and apparatus replacement, equipment purchases, facility improvements, and new development. The plan reflects the year the targeted capital purchase are to be made, the revenue sources budgeted for the fund, and the estimated ending fund balances. For the 2019/20 fiscal year, \$5,776,000 is budgeted for capital expenditures and includes development and construction costs of the Scenic fire station, replacement of all breathing apparatus equipment, two staff vehicles, and medical and technology items. Debt issuance of \$4 million is planned for the fire station construction.

***Department Service Efforts and Accomplishments***

During the fiscal year ended June 30, 2019, all departments of the District contributed toward the accomplishments of the Strategic Plan. The District's Board of Directors adopted a three year Strategic Plan in February of 2018. Staff and the Board worked with various stakeholders and community members in reviewing the strategic priorities and developing new goals and outcomes. The long-term strategic priorities link to annual goals and objectives which drive the funding priorities for the development of the annual budget and are measured quarterly on progress. Staff provides periodic updates to the Board and annually conducts a self-assessment of the plan, updating or modifying if needed.

The following five strategic initiatives were identified in the 2018-2020 Strategic Plan:

1. Minimize the direct and indirect impacts associated with fire, EMS, and rescue emergencies.
2. Ensure sustainability of service delivery by efficient use of our people, facilities, fleet, and finances.
3. Promote, develop, and demonstrate professionalism, innovation, and excellence throughout the organization.
4. Maintain a high level of trust by promoting District engagement in the communities we serve.
5. Develop and strengthen collaborative efforts and strategic partnerships.

Significant accomplishments made during fiscal year ended June 30, 2019 was the development of the Verified Responder Program, new technology solutions for tracking fleet and equipment inventory and maintenance, new technology solutions for response data analysis and reporting, the completion of the Fire Science Center, and planning and development of the Scenic fire station.

***Other Information***

Independent Audit

Oregon Revised Statutes 297.405 to 297.555 requires an annual audit of the fiscal affairs of the District by an independent public accountant selected by the Board of Directors. An audit has been completed and the auditor's opinion is included in this report.

Awards and Acknowledgments

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Jackson County Fire District 3 for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2018. This was the 13th consecutive year the District has received this prestigious award. In order to be awarded a Certificate of Achievement, the District had to publish an easily readable and efficiently organized CAFR that satisfied both generally accepted accounting principles and applicable program requirements.

A Certificate of Achievement for Excellence in Financial Reporting is valid for a period of one year only. However, we believe that our current CAFR continues to meet the Certificate of Achievement for Excellence in Financial Reporting Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The District also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the fiscal year beginning July 1, 2018 and is awaiting notification of the budget award for the fiscal year beginning July 1, 2019. To qualify for the Distinguished Budget Award, the District's budget document was judged to be proficient as a policy document, a financial plan, an operations guide, and a communications device. This was the 15th consecutive year the District received this award.

The dedication, commitment, and professional contribution made by the Board of Directors, Budget Committee, and all District members is sincerely appreciated and vital to the financial and operational stability and success of the District.

Respectfully submitted,

*Stacy J Maxwell*

Stacy J. Maxwell  
Chief Administrative Officer  
Jackson County Fire District 3



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Jackson County Fire District 3  
Oregon**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2018**

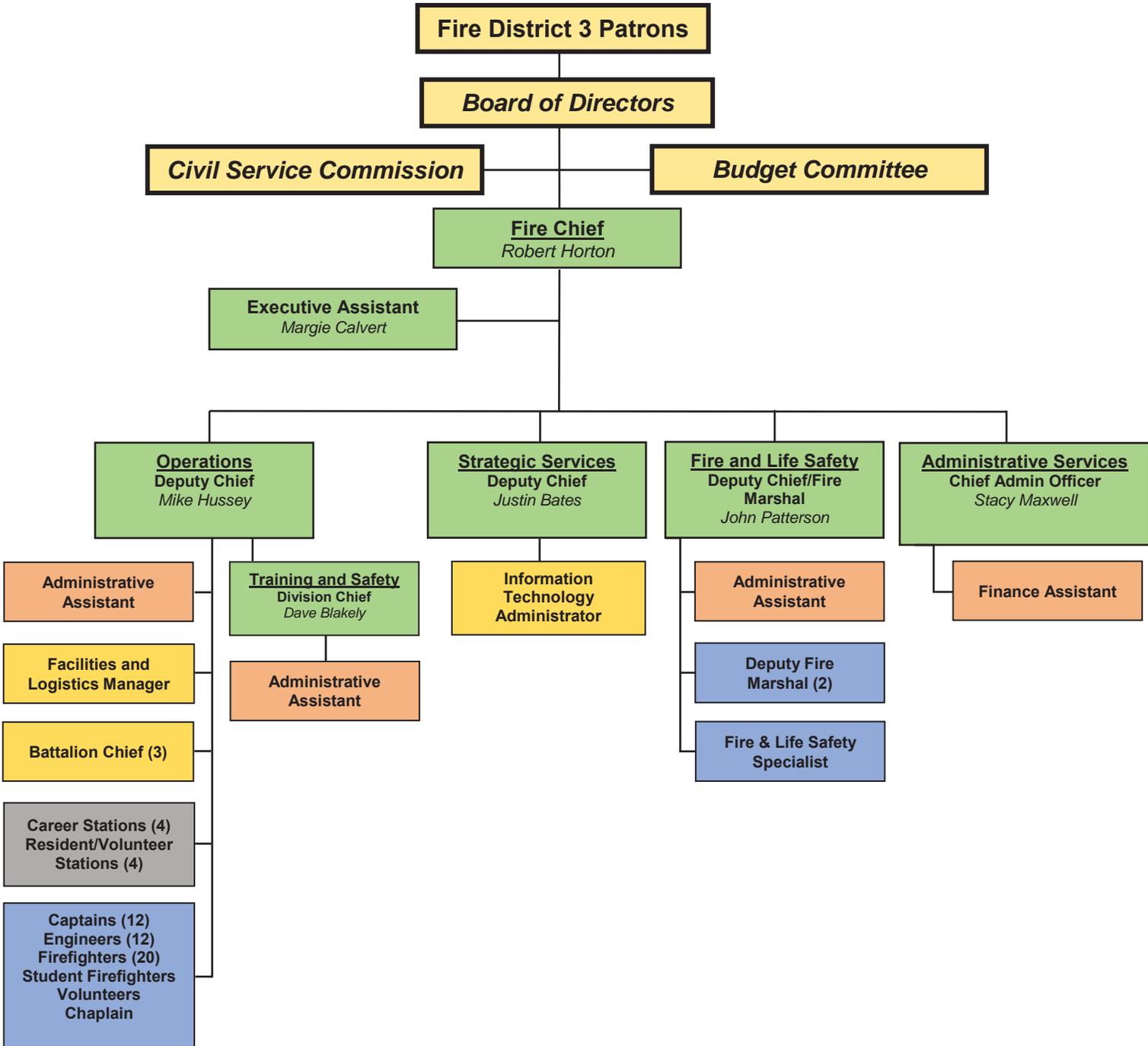
*Christopher P. Morill*

Executive Director/CEO

JACKSON COUNTY FIRE DISTRICT 3

June 30, 2019

ORGANIZATIONAL CHART

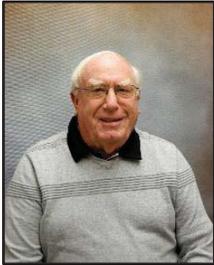


**JACKSON COUNTY FIRE DISTRICT 3**  
June 30, 2019

**ELECTED AND APPOINTED OFFICIALS**

---

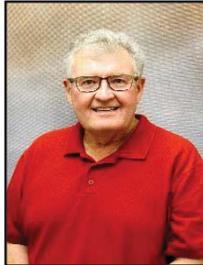
**BOARD OF DIRECTORS**



**Harvey Tonn**  
President  
**Position 1**  
Term Expires  
06/30/23



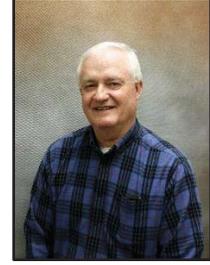
**Cindy Hauser**  
Vice President  
**Position 2**  
Term Expires  
06/30/21



**Bill Leavens**  
Director  
**Position 3**  
Term Expires  
06/30/23



**Steve Shafer**  
Director  
**Position 4**  
Term Expires  
06/30/21



**John Dimick**  
Secretary/Treasurer  
**Position 5**  
Term Expires  
06/30/23

**BUDGET COMMITTEE**

Ken Cummings	Term Expires 12/31/20
John Rachor	Term Expires 12/31/21
Steven Weber	Term Expires 12/31/19
Rob Hernandez	Term Expires 12/31/19
Tim Snaith	Term Expires 12/31/20

**LEGAL COUNSEL**

John Blackhurst  
Hornecker, Cowling, LLP  
14 North Central Avenue  
Suite 104  
Medford, OR 97501

**REGISTERED AGENT**

Robert B. Horton  
8383 Agate Road  
White City, OR 97503

# **RICHARD W. BREWSTER, CPA, PC**

CERTIFIED PUBLIC ACCOUNTANT

670 SUPERIOR COURT, # 106  
MEDFORD, OREGON 97504  
(541) 773-1885 • FAX (541) 770-1430  
www.rwbrewstercpa.com

## **INDEPENDENT AUDITOR'S REPORT**

Board of Directors  
Jackson County Fire District No. 3  
8383 Agate Road  
White City, OR 97503

I have audited the accompanying financial statements of the governmental activities and each major fund of, Jackson County Fire District No. 3 (the District) as of and for the year ended June 30, 2019, and the related notes to the financial statements which collectively comprise the District's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

My responsibility is to express opinions on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

### **Opinions**

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Jackson County Fire District No. 3 as of June 30, 2019, and the respective changes in financial position and, where applicable for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (MD&A), as listed in the table of contents, and the required supplementary information (RSI), as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

I have applied certain limited procedures to the MD&A in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the MD&A because the limited procedures do not provide me with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The supplementary information, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements.

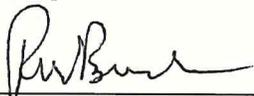
The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

## **Report on Other Legal and Regulatory Requirements**

### *Other Reporting Required by Oregon Minimum Standards*

In accordance with Minimum Standards for Audits of Oregon Municipal Corporations, I have also issued my report dated December 9, 2019, on my consideration of Jackson County Fire District No. 3 over financial reporting and on my tests of its compliance with the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules OAR 162-10-240 to 162-10-320. The purpose of that report is to describe my evaluation of internal control over financial reporting and the scope of my testing of compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance.



---

Richard W. Brewster  
Certified Public Accountant  
December 9, 2019

## **FINANCIAL SECTION**



*This page is intentionally left blank*

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management's Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019

---

As management of Jackson County Fire District 3 (the District), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages one through five of this report.

**FINANCIAL HIGHLIGHTS**

- In the government-wide financial statements, the assets and deferred outflows of resources exceeded its liabilities and deferred inflows at June 30, 2019 by \$12,420,268 (net position). Of this amount, \$12,049,634 represents the District's net investment in capital assets and \$370,634 represents unrestricted net position, which will be used to meet the District's ongoing obligations to citizens and creditors.
- The District's total net position increased by \$1,816,375 for the year ended June 30, 2019. Unrestricted net position increased by \$19,711. Net investment in capital assets net position increased by \$1,796,664.
- As of June 30, 2019 the District's governmental funds reported combined ending fund balances of \$9,553,550 an increase of \$841,942 in comparison with the prior year, the result of receiving more property tax and contract revenue than budgeted and less spending across expenditure accounts. Approximately 60 percent of this amount (\$5,693,965) is available for spending at the District's discretion (unassigned fund balance).
- At June 30, 2019 unrestricted fund balance (the total of the assigned and unassigned components of fund balance) for the General Fund was \$5,693,965 or approximately 45 percent of total general fund expenditures and demonstrates compliance with policy in maintaining four months of budgetary basis general fund expenditures as ending fund balance each year.
- The District's total long-term debt decreased by \$242,195 (28 percent) during the current fiscal year. This was due to principal payments on the District's bank financing agreement in the amount of \$1,908,510.

**OVERVIEW OF FINANCIAL STATEMENTS**

The discussion and analysis provided here are intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements comprise three components: 1) government-wide financial statements 2) fund financial statements, and 3) notes to the financial statements. The government-wide and fund financial statements are combined for presentation purposes. This report also contains required supplementary information (RSI) and other supplementary information in addition to the basic financial statements themselves.

**Government-Wide Financial Statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business and include the *Statement of Net Position* and the *Statement of Activities*. They focus on an entity-wide presentation using the accrual basis of accounting and are designed to be more corporate-like in that all activities are consolidated.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management's Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019

---

The **Statement of Net Position** presents financial information on all of the District's assets and deferred outflows, and liabilities and deferred inflows, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The **Statement of Activities** presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported for some items that will only result in cash flows in future fiscal periods (e.g., uncollected property taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the District that are principally supported by property taxes. The governmental activities of the District include general government and fire protection.

The government-wide financial statements can be found on pages 19 and 21 of this report.

**Fund Financial Statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the District's funds are classified under the governmental fund category.

**Governmental funds** are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, government fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in assessing the District's near-term financial requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financial decisions. Both the governmental fund balance sheet and the statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains two individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the statement of revenues, expenditures, and changes in fund balances for those funds that are considered significant (major) to the District taken as a whole. These financial statements report two major funds; the General Fund and Capital Projects Fund.

The District adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 19 and 21 of this report.

**Notes to the Basic Financial Statements.** The notes provide additional information that is necessary to acquire a full understanding of the data provided in the government-wide and fund financial statements. The notes to the basic financial statements can be found on pages 23-54 of this report.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management's Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019

**Required Supplementary Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. The RSI schedules include budgetary comparisons for the general fund. Required supplementary information can be found on pages 55-62 of this report.

**Other Supplementary Information.** The detail to the budgetary comparison schedules for the General and Capital Project Funds and the schedules of property tax and debt transactions follow the required supplementary information in this report. Other supplementary information can be found on pages 63-72 of this report.

**GOVERNMENT-WIDE OVERALL FINANCIAL ANALYSIS**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$12,420,268 at June 30, 2019.

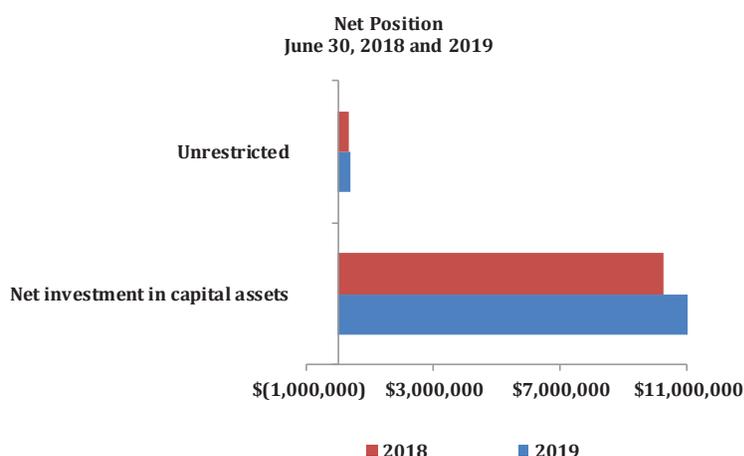
	<b>Governmental Activities</b>		
	<b>2019</b>	<b>2018</b>	<b>Percent Change</b>
<b>Net Position:</b>			
Current and other assets	\$ 10,573,765	\$ 9,714,696	8.84 %
Capital assets	12,657,853	11,095,884	14.08
Total assets	<u>23,231,618</u>	<u>20,810,580</u>	11.63
Total deferred outflows of resources	<u>4,225,141</u>	<u>3,871,492</u>	9.13
Current liabilities	360,679	396,925	(9.13)
Long-term liabilities outstanding	<u>13,345,351</u>	<u>13,302,245</u>	0.32
Total liabilities	<u>13,706,030</u>	<u>13,699,170</u>	0.05
Total deferred inflows of resources	<u>1,330,461</u>	<u>379,009</u>	251.04
<b>Net position:</b>			
Net investment in capital assets	12,049,634	10,252,970	17.52
Unrestricted	<u>370,634</u>	<u>350,923</u>	5.62
Total net position	<u><u>\$ 12,420,268</u></u>	<u><u>\$ 10,603,893</u></u>	17.13 %

The largest portion of the District's net position (\$12,049,634) reflects its investment in capital assets (e.g. land, buildings, fire apparatus, and equipment); less any related outstanding debt used to acquire those assets. The District uses these capital assets to provide fire and emergency medical services to citizens. Accordingly, these assets are not available for future spending. Although the District's investment in capital assets is reported net of related debt, it should be noted that the resources used to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Assets consist mainly of cash and cash equivalents, property taxes receivable, and prepaid item that are used to meet the District's ongoing obligations to its citizens. Remaining assets are comprised of capital assets used in operations.

The District's largest non-current liabilities (79 percent) are the District's proportionate share of the Oregon PERS net pension liability (\$10,587,398). These liabilities are detailed on pages 36-51 of the notes to basic financial statements. Current liabilities consist largely of accounts payable, accrued salaries and benefits payable, accrued compensated absences, and the current portion of long term debt to be paid.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management's Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019



**Governmental Activities.** During the current fiscal year, the District's net position increased by \$1,816,375. Total assets increased by \$2,421,038 from the prior year, the result of an increase in property tax revenue and acquired capital assets. Deferred outflows of resources increased by \$353,649 due primarily to OPEB, pension differences between expected and actual experience, changes and differences in the District's proportionate share, and contributions made after the measurement date of June 30, 2019. Detailed information is provided on pages 36-51 of the notes to basic financial statements.

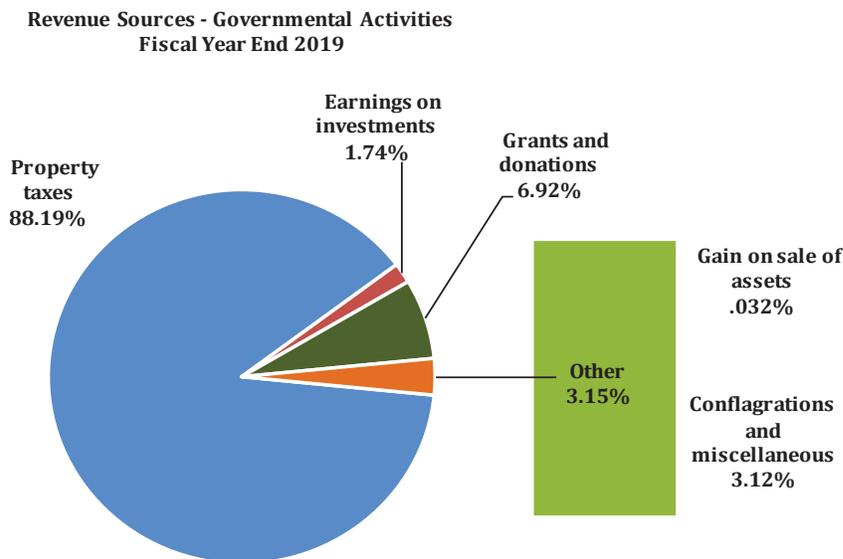
<b>Changes in Net Position:</b>	<b>Governmental Activities</b>		
	<b>2019</b>	<b>2018</b>	<b>Percent Change</b>
<b>Revenues</b>			
Property taxes	\$ 13,735,165	\$ 13,042,941	5.31 %
Earnings on investments	270,757	173,969	55.64
Grants and donations	1,077,596	53,898	1899.32
Gain on sale of assets	5,000	13,383	(62.64)
Conflagrations and miscellaneous	485,266	322,923	50.27
Total revenues	15,573,784	13,607,114	14.45
<b>Expenses</b>			
Fire protection	13,733,191	11,581,952	18.57
Interest on long-term debt	24,218	30,058	(19.43)
Total expenses	13,757,409	11,612,010	18.48
Change in net position	1,816,375	1,995,104	(8.96)
Net position - beginning of year	10,603,893	8,608,789	23.18
Net position - end of year	\$ 12,420,268	\$ 10,603,893	17.13 %

Expenses for fire protection increased 18.57 percent or \$2,151,239 from the prior fiscal year primarily due to increases in salaries and benefits and pension and OPEB expenses.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management's Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019

---

Property tax revenue increased by 5.31 percent or \$692,224 reflecting an increase in assessed valuation growth and subsequent taxes levied. Grants and donations increased by \$1,023,698, primarily due to receiving a seismic rehabilitation reimbursement grant. Miscellaneous revenue increased by 50 percent or \$162,343 and includes contracts, fees for service, and State funds for wildland conflagration response.



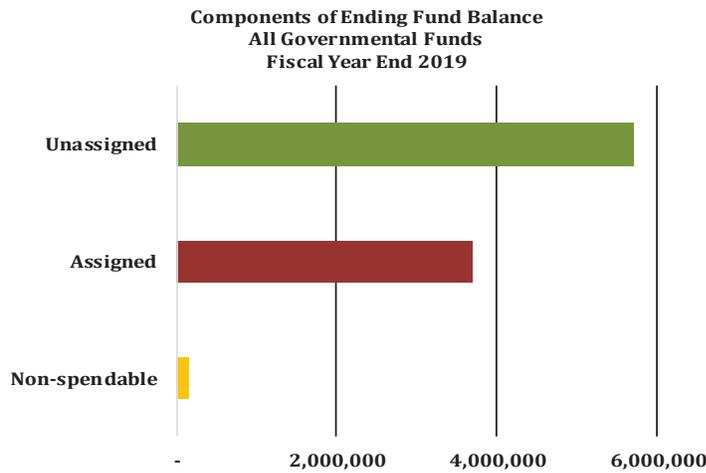
**FINANCIAL ANALYSIS OF GOVERNMENTAL FUNDS**

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds.** The focus of the District's governmental funds is to provide information on short-term deferred inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. It represents the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the District itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the District's Board of Directors.

At June 30, 2019, the District's governmental funds reported combined ending fund balances of \$9,553,550 an increase of \$841,942 in comparison with the prior year. This increase is primarily the result of an increase in revenue compared to spending. Approximately 60 percent of this amount (\$5,693,965) constitutes *unassigned fund balance*, which is available for spending at the government's discretion. The remainder of the fund balance is considered nonspendable for prepaid expenses (\$154,150), and assigned for particular purposes (\$3,705,435).

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management's Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019



**General Fund.** The General Fund is the general operating fund of the District. At June 30, 2019 unassigned fund balance of the General Fund was \$5,693,965 while total fund balance increased to \$5,848,115. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total General Fund expenditures. Unassigned fund balance represents 45 percent of total General Fund expenditures, while total fund balance represents approximately 47 percent of that same amount.

The fund balance of the District's General Fund increased by \$453,320 or 8.40 percent during the current fiscal year, the primary result of the District receiving an increase in property tax revenue than budgeted and increasing the allocated unappropriated ending fund balance (UEFB). Each year the UEFB is increased in order to ensure ending fund balances that preserve a sound financial system, as cost of operations continue to increase.

Fire protection and capital outlay expenditures increased \$2,151,239 overall, which reflected increases in salaries and benefits and decreases in capital depreciation expense. The transfers out increased by \$196,800.

**Capital Fund.** The Capital Fund accounts for resources and expenditures pertaining to land acquisition, new construction, significant improvements of new and existing facilities, and the acquisition of fire apparatus, vehicles, and equipment valued over \$5,000 with a useful life over one year. The ending fund balance increased by \$388,622 to \$3,705,435 at June 30, 2019 and is assigned to capital projects. The primary contributor for the increase was due to the revenue received from transfers, a grant, and a donation compared to the actual expenditures made related to the Scenic station construction.

**BUDGETARY HIGHLIGHTS**

**Original budget compared to final budget.** During the fiscal year there were no needs to amend the original budget.

**Final budget compared to actual results.** The most significant difference between estimated revenues and actual revenues was in property taxes, where \$13,475,000 was budgeted but actual revenue received was \$13,722,736. This increase of \$247,736 was the result of the District forecasting growth conservatively and thus budgeted revenue, however economic improvement and the addition of new construction provided the District with a higher total assessed valuation than expected.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management's Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019

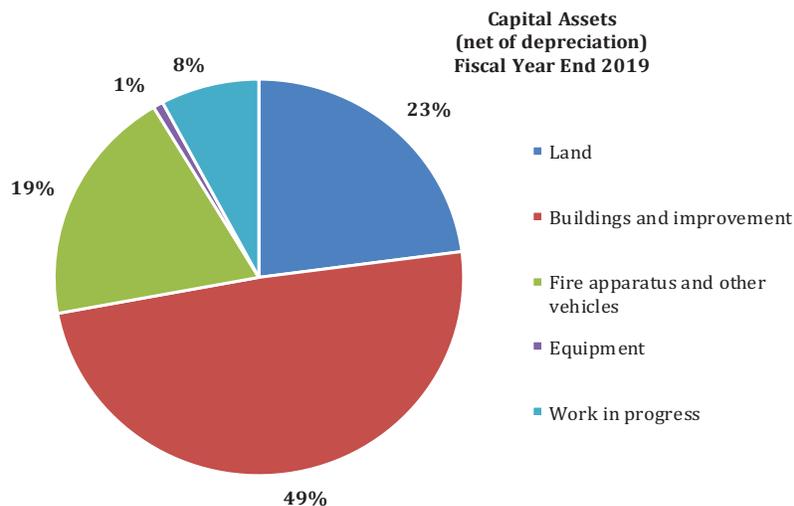
A review of actual expenditures compared to the appropriations in the final budget yields significant variances in personnel services and materials and services. Actual expenditures across all personnel services accounts was \$10,217,355 whereas the final budget reflected estimated expenditures to be \$10,550,800. This difference of \$333,445 was the result of some budgeted positions not being filled for the entirety of the fiscal year, a reduction in overtime costs, and savings across health insurance accounts. Actual expenditures across materials and services accounts was \$2,057,778 whereas the final budget reflected estimated expenditures to be \$2,362,500. This difference of \$304,722 was the result of some budgeted programs not coming to fruition.

**CAPITAL ASSETS AND DEBT ADMINISTRATION**

**Capital Assets.** The District's investment in capital assets for governmental activities as of June 30, 2019, was \$12,657,853 net of accumulated depreciation. This investment in capital assets includes land and improvements, buildings and improvements, fire apparatus, vehicles, and general fire suppression equipment. Investment of capital assets for the current fiscal year resulted in an increase (14 percent) or \$1,561,969, reflecting assets added during the year of \$2,182,460, offset by \$620,491 of accumulated depreciation. Of the assets added, \$1,324,720 was prior year work in progress booked in the current year. Additionally, the District removed \$85,403 in assets that were fully depreciated. The District added new work in progress of \$701,680 which includes station construction and emergency response apparatus ordered but in production.

**Capital Assets:**  
(net of depreciation)

	<b>2019</b>	<b>2018</b>	<b>Percent Change</b>
Land	\$ 2,901,276	\$ 2,901,276	0.00 %
Buildings and improvement	6,223,163	5,006,340	24.31
Fire apparatus and other vehicles	2,446,476	1,420,895	72.18
Equipment	100,440	157,835	(36.36)
Work in progress	986,498	1,609,538	(38.71)
<b>Total capital assets</b>	<b>\$ 12,657,853</b>	<b>\$ 11,095,884</b>	<b>14.08 %</b>



Additional information on the District's capital assets can be found in the notes to the basic financial statements on page 33 of this report.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Management’s Discussion and Analysis**  
For the Fiscal Year Ended June 30, 2019

---

**Long-Term Debt.** As of June 30, 2019, the District had total debt outstanding of \$630,719. This entire amount is debt comprised of one bank financing agreement. The District’s total debt decreased by \$242,195 or 27.75 percent during the current fiscal year.

<b>Outstanding Debt:</b>	<b>2019</b>	<b>2018</b>	<b>Percent Change</b>
Bank financing agreements	\$ 630,719	\$ 872,914	(27.75) %
Total outstanding debt	<u>\$ 630,719</u>	<u>\$ 872,914</u>	(27.75) %

The State of Oregon mandates a debt limit of 1.25 percent of the real market value of assessed property. The current debt limitation for the District is \$81,151,812, which is significantly in excess of the District’s outstanding debt. The District maintains an “Aaa” rating from Moody’s Investors Service.

Additional information on the District’s long-term debt can be found on pages 34 and 35 of this report.

**ECONOMIC FACTORS AND NEXT YEAR’S BUDGET**

Population in the region and demand for service is expected to continue to grow over the next decades. As identified in the current budget and Strategic Plan, the District will finish construction of the new fire station located in Central Point. This new station will have a positive response impact to the citizens of that community. Staff will continue to work proactively with other government partners and regional planning groups to ensure continued ability to serve future populations.

The District anticipates modest increases in future property tax revenues based on projected assessed valuation increases, which by law generally may increase for existing property at three percent a year unless assessed value exceeds real market value. The District will continue to be proactive and ensure that expenditures do not outpace property tax revenue.

Salaries and benefits for the majority of District employees are tied to a labor agreement with the Rogue Valley Professional Firefighters Local 1817. The District is in the third year of a three year labor agreement ratified by the District and Local 1817 on June 15, 2017. A 2.7 percent cost of living wage adjustment was applied in July of 2019.

The District will continue to plan for future rate increases into the Oregon Public Employees Retirement System (PERS). Pension costs and potential reform continues to be a sensitive issue statewide and government employers are experiencing difficulty with the sustainability of pension funding. Effective July 1, 2019 the District experienced a rate increase across all tiers equivalent to 4.44 percent. The District will continue to be proactive in budgeting and long-term forecasting, anticipating further rate increases in the future.

During the current fiscal year, the unassigned fund balance in the General Fund was \$3,731,000. The District adopted a General Fund budget of \$20,379,100 in which total estimated resources and expenditures balance. Of this amount, the District has appropriated \$14,495,900 for program spending and debt obligations.

**REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of Jackson County Fire District 3’s finances for all those with an interest in the government’s finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Chief Administrative Officer, Jackson County Fire District 3, 8383 Agate Road, White City, OR 97503.

**BASIC  
FINANCIAL  
STATEMENTS**

**JACKSON COUNTY FIRE DISTRICT 3**  
**Statement of Net Position and**  
**Governmental Funds Balance Sheet**  
June 30, 2019

	General Fund	Capital Projects Fund	Total Governmental Funds	Adjustments	Statement of Net Position
<b>ASSETS</b>					
Cash and cash equivalents	\$ 5,644,121	\$ 3,711,667	\$ 9,355,788	\$ -	\$ 9,355,788
Receivables, property tax	982,880		982,880		982,880
Receivables, other	10,571		10,571		10,571
Prepaid items	154,150		154,150		154,150
Net PERS RHIA OPEB asset				70,376	70,376
Capital assets not being depreciated:					
Land				2,901,276	2,901,276
Work in progress				986,498	986,498
Capital assets, net of accumulated depreciation				8,770,079	8,770,079
Total assets	<u>6,791,722</u>	<u>3,711,667</u>	<u>10,503,389</u>	<u>12,728,229</u>	<u>23,231,618</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>					
Deferred refunding charge				22,500	22,500
PERS RHIA OPEB				33,461	33,461
Contributions after measurement date				1,129,360	1,129,360
Pension related deferred outflows				3,039,820	3,039,820
Total deferred outflows of resources				<u>4,225,141</u>	<u>4,225,141</u>
<b>Total assets and deferred outflows</b>	<u>\$ 6,791,722</u>	<u>\$ 3,711,667</u>	<u>\$ 10,503,389</u>	<u>16,953,370</u>	<u>27,456,759</u>
<b>LIABILITIES</b>					
Current liabilities:					
Accounts payable	\$ 43,532	\$ 6,232	\$ 49,764		49,764
Accrued salaries and benefits payable	55,305		55,305		55,305
Accrued interest payable				7,547	7,547
Current maturities of long-term debt				248,063	248,063
Non current liabilities:					
Long-term liabilities				1,429,416	1,429,416
Total OPEB liability - single employer plan				1,328,537	1,328,537
Net pension liability (PERS)				10,587,398	10,587,398
Total liabilities	<u>98,837</u>	<u>6,232</u>	<u>105,069</u>	<u>13,600,961</u>	<u>13,706,030</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>					
Unavailable revenue - property taxes	844,770	-	844,770	(844,770)	
PERS RHIA OPEB related inflows				19,995	19,995
Pension related deferred inflows				1,310,466	1,310,466
Total deferred inflows of resources	<u>844,770</u>	<u>-</u>	<u>844,770</u>	<u>485,691</u>	<u>1,330,461</u>
<b>FUND BALANCES</b>					
Non-spendable	154,150		154,150	(154,150)	-
Assigned to capital projects		3,705,435	3,705,435	(3,705,435)	
Unassigned	5,693,965		5,693,965	(5,693,965)	-
Total fund balances	<u>5,848,115</u>	<u>3,705,435</u>	<u>9,553,550</u>	<u>(9,553,550)</u>	<u>-</u>
<b>Total liabilities, deferred inflows of resources, and fund balances</b>	<u>\$ 6,791,722</u>	<u>\$ 3,711,667</u>	<u>\$ 10,503,389</u>		
<b>NET POSITION</b>					
Net investment in capital assets				12,049,634	12,049,634
Unrestricted				370,634	370,634
Total net position				<u>\$ 12,420,268</u>	<u>\$ 12,420,268</u>

The notes to the basic financial statements are an integral part of this statement.

**JACKSON COUNTY FIRE DISTRICT3**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**to the Statement of Net Position**  
June 30, 2019

Amounts reported for governmental activities in the Statement of Net Position are different because:

Total fund balances		\$ 9,553,550
<p>Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. Those assets consist of:</p>		
Land	\$ 2,901,276	
Work in progress	986,498	
Other capital assets, net of accumulated depreciation	8,770,079	
Total capital assets		12,657,853
<p>Deferred charges on refundings are not applicable to the District's governmental funds, but are recognized as a resource in net position. The deferred charge is depreciated over the life of the new debt issuance.</p>		
		22,500
<p>Pension contributions after the measurement date are recognized as a deferred outflow of resources.</p>		
		1,129,360
<p>Pension related deferred outflows and inflows are not recognized on the governmental funds balance sheet.</p>		
Net PERS RHIA OPEB asset and related deferrals		83,842
PERS pension related outflows		3,039,820
PERS pension related inflows		(1,310,466)
<p>Net pension liability for PERS is not recognized on the governmental funds balance sheet.</p>		
		(10,587,398)
<p>Long-term liabilities applicable to the District's governmental activities are not due and payable in the current period and therefore are not reported in the funds.</p>		
Accrued interest payable on long-term debt	(7,547)	
Accrued compensated absences	(1,046,760)	
Long-term debt	(630,719)	
Other postemployment benefits for single employer plan	(1,328,537)	
Total long-term liabilities		(3,013,563)
<p>Some of the District's taxes will be collected after year-end, but are not available soon enough to pay for the current period's expenditures, and therefore are reported as unavailable revenue in the funds.</p>		
		844,770
		\$ 12,420,268
Net position of governmental activities		

The notes to the basic financial statements are an integral part of this statement.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Statement of Activities and**  
**Governmental Fund Revenues, Expenditures, and Changes in Fund Balances**  
For the Fiscal Year Ending June 30, 2019

	General Fund	Capital Projects Fund	Total Governmental Funds	Adjustments	Statement of Activities
<b>REVENUES</b>					
Property taxes	\$13,722,736	\$ -	\$13,722,736	\$ 12,429	\$ 13,735,165
Earnings on investments	270,757		270,757		270,757
Contract receipts	34,182		34,182		34,182
Grants and donations	57,614	1,019,982	1,077,596		1,077,596
State conflagrations	353,660		353,660		353,660
Gain on sale of capital assets				5,000	5,000
Miscellaneous	97,424		97,424		97,424
<b>Total revenues</b>	<b>14,536,373</b>	<b>1,019,982</b>	<b>15,556,355</b>	<b>17,429</b>	<b>15,573,784</b>
<b>EXPENDITURES/EXPENSES</b>					
Fire Protection					
Current					
Personnel services	10,217,355		10,217,355	837,567	11,054,922
Materials and services	2,057,778		2,057,778		2,057,778
Depreciation				620,491	620,491
Capital outlay		2,182,460	2,182,460	(2,182,460)	-
Debt service					
Principal	242,196		242,196	(242,196)	-
Interest	19,624		19,624	4,594	24,218
<b>Total expenditures/expenses</b>	<b>12,536,953</b>	<b>2,182,460</b>	<b>14,719,413</b>	<b>(962,004)</b>	<b>13,757,409</b>
Excess (deficiency) of revenues over expenditures	1,999,420	(1,162,478)	836,942	979,433	1,816,375
<b>OTHER FINANCING SOURCES (USES)</b>					
Sale of general capital assets	-	5,000	5,000	(5,000)	
Interfund transfers (from) to	(1,546,100)	1,546,100	-		
<b>Total other financing sources (uses)</b>	<b>(1,546,100)</b>	<b>1,551,100</b>	<b>5,000</b>	<b>(5,000)</b>	<b>-</b>
Net change in fund balances	453,320	388,622	841,942	(841,942)	
Change in net position				1,816,375	1,816,375
<b>FUND BALANCES/NET POSITION</b>					
Beginning of year - July 1, 2018	5,394,795	3,316,813	8,711,608	1,892,285	10,603,893
End of year - June 30, 2019	<u>\$ 5,848,115</u>	<u>\$ 3,705,435</u>	<u>\$ 9,553,550</u>	<u>\$ 2,866,718</u>	<u>\$ 12,420,268</u>

The notes to the basic financial statements are an integral part of this statement.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and**  
**Changes in Fund Balances to the Statement of Activities**  
For the Fiscal Year Ending June 30, 2019

---

Amounts reported for governmental activities in the Statement of Activities are different because:

Net Changes in Fund Balances		\$ 841,942
<p>Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.</p>		
Property taxes		12,429
<p>The Statement of Activities recognizes net pension and OPEB expense in personnel services, however governmental funds do not recognize these as expenditures.</p>		
Net increase/(decrease) in PERS RHIA OPEB asset		82,526
Net increase/(decrease) in total single-employer OPEB liability		(21,226)
Net increase/(decrease) in total pension liability		(779,307)
<p>Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense.</p>		
Capital outlay	\$ 2,182,460	
Depreciation	<u>(620,491)</u>	
Total capital assets		1,561,969
<p>Repayment of principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Assets.</p>		
		242,196
<p>In the Statement of Activities, only the gain on the sale of capital assets is reported. However, in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net assets differs from the change in fund balance by the cost of the capital assets sold.</p>		
Proceeds from the sale of capital assets	(5,000)	
Gain (loss) from the sale of capital assets	<u>5,000</u>	-
<p>Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.</p>		
Net increase in accrued compensated absences		(119,560)
Accrued interest on bonds		(4,594)
		<hr/>
Change in net position of governmental activities		<u><u>\$ 1,816,375</u></u>

The notes to the basic financial statements are an integral part of this statement.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of Jackson County Fire District 3 (the District), a rural fire protection district in the State of Oregon, have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). GAAP statements require the application of all relevant Governmental Accounting Standards Board (GASB) pronouncements.

**A. Reporting entity**

Jackson County Fire District 3 was formed as a result of a special election held on July 21, 1952. The District operates under Oregon Revised Statutes Chapter 478 as a Rural Fire Protection District and provides fire protection and medical response within the northern part of Jackson County including the communities of White City, Agate Lake, Gold Hill, Sams Valley, Eagle Point, and Central Point.

The District is governed by a Board of Directors, consisting of five elected members for a period of four years. The Board of Directors has the statutory authority to adopt and modify the budget; levy taxes; control all assets; sign contracts, and authorizes borrowing or debt issuances. The responsibility and accountability over all funds and fiscal matters are vested in the Board of Directors. The District is responsible for its debts and is entitled to surpluses.

The Board of Directors appoints the Fire Chief to manage the day-to-day activities within the scope of the District. The Fire Chief is accountable to the Board of Directors for the activities being managed.

The District is the primary, special purpose government responsible for all fire protection within its service areas. As a result, all significant activities have been included in the government-wide financial statements. The District's financial statements represent those of a stand-alone government, as there are no component units.

**B. Basis of presentation - government-wide and fund financial statements**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that effect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

The entity-wide statements and governmental fund statements have been combined as allowed for single-purpose governmental activities. The Statement of Net Position and the Governmental Funds Balance Sheet have been combined into a single presentation, with adjustments indicated to move from fund totals to the entity-wide totals. Similarly, the Statement of Activities and the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balance have also been combined.

In the government-wide financial statements, information is displayed about the reporting government as a whole. The primary focus is on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities. The District does not allocate indirect costs.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

The fund financial statements provide information about the District's funds and the financial transactions of the District are reported at the individual fund level. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, deferred outflows, liabilities, deferred inflows, fund equity, revenues, and expenditures/expenses.

The District reports the following governmental funds:

- The *General Fund* is the District's primary operating fund. It is used to account for and report all financial resources except those required to be accounted for and reported in another fund. Principal sources of revenues are property taxes, charges for services, and earnings on investments. Primary expenditures are for personnel services, materials and services, and debt service.
- The *Capital Projects Fund* accounts for the revenue and expenditures related to construction of new or existing District facilities and the acquisition of apparatus, vehicles, and large scale equipment. Principal sources of revenue are transfers from the General Fund, or at times loan proceeds and grant revenue. Interest earned in this fund is recorded in the General Fund.

Both funds are reported as separate columns in the fund financial statements. Although the Capital Projects Fund is considered a non-major fund because the expenditures in this fund typically do not constitute more than 10% of the expenditures of the total appropriated budget (except for fiscal years with capital construction), the District has elected to report it as a major fund in terms of financial statement presentation because we believe it is important to financial statement users.

The Statement of Net Position presents information on all of the District's assets and deferred outflows of resources, and liabilities and deferred inflows of resources, with the difference between them reported as net position.

The Statement of Activities demonstrates the degree to which the direct expense of a given function, or segment, are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenue includes charges to customers who purchase, use, or directly benefit

### **C. Measurement focus and basis of accounting**

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

The governmental fund financial statements are reported using the *current financial resource measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 31 days after the end of the current fiscal period. The exception to this is investment income, which is recognized when earned. Significant revenues that were measurable and available at June 30, 2019 were property taxes.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

**D. Budgetary information**

**1. Budgetary basis of accounting**

The District budgets all funds in accordance with requirements under state law and on a basis consistent with generally accepted accounting principles. All funds are budgeted on the modified accrual basis of accounting.

The appropriated budget is prepared by fund, function, and department. The Board of Directors adopts the original budget by resolution prior to the beginning of the District's fiscal year (July 1 through June 30). The Board resolution authorizing appropriations for each fund sets the level by which expenditures cannot legally exceed appropriations. Total personnel services, materials and services, capital outlay, transfers out, and contingencies are the levels of control established by the resolution. The General Fund also defines those same appropriation levels by seven departmental levels. The District's department heads may request transfers of appropriations within their department or between other departments. Such transfers of appropriations however require support from the Fire Chief and then final approval by the Board of Directors via a resolution. The legal level of budgetary control (i.e., the level at which expenditures may not legally exceed appropriations) is at the department level.

Unexpected additional resources may be added to the budget through the use of a supplemental budget and appropriation resolution. Supplemental budgets less than 10 percent of the fund's original budget may be adopted by the Board of Directors at a regular Board meeting. A supplemental budget greater than 10 percent of the fund's original budget requires hearings before the public, publication of proposed change, and approval by the Board of Directors.

Appropriations in all budgeted funds lapse at the end of the fiscal year even if they have related encumbrances. Encumbrances are commitments related to unperformed contracts for goods or services (i.e., purchase orders). Encumbrance accounting is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. While all appropriations and encumbrances lapse at year end, valid outstanding encumbrances those for which are expected to be performed in the next year) are re-appropriated and become part of the subsequent year's budget pursuant to state regulations.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

Budgetary information is provided in the Required Supplementary Information section under the Notes to the Budgetary Comparison Schedules.

**2. Excess of expenditures over appropriations**

For the year ended June 30, 2018 the District's expenditures did not exceed appropriations by department and by fund.

**E. Assets, liabilities, deferred outflows/inflows of resources, and net position/fund balance**

**1. Cash and cash equivalents**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term highly liquid investments with a maturity of three months or less from the date of acquisition.

**2. Investments**

Investments for the District are maintained in the Oregon Local Government Investment Pool (LGIP) and are carried at cost. The LGIP operates in conformity with Oregon Revised Statute 293.726 and is subject to regulatory oversight by the Oregon State Treasurer. The LGIP is not required to be registered with the SEC.

GASB Statement 72, *Fair Value Measurement and Application*, establishes a framework for measuring fair value and establishes a reporting hierarchy to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. This Statement had no material impact to the financial statements for the year ended June 30, 2019.

**3. Receivables**

Property taxes, all of which are receivable from property owners within the District, are assessed on January 1 and become a lien against the property as of July 1 each year. Taxes are payable in three installments on November 15, February 15, and May 15. Taxes unpaid and outstanding on May 15 are considered delinquent. At June 30, 2019, no allowance for doubtful accounts is considered necessary for property taxes.

**4. Prepaid items**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

**5. Capital assets**

Capital assets, which include property, plant, and equipment, are stated at cost in the government-wide financial statements. Donated assets and historical treasures are reported at their acquisition value at the date of donation. The District defines capital assets with an initial cost of more than \$5,000 and an estimated useful life greater than one year. Replacements, which improve or extend the life of property, are capitalized. Interest incurred during construction is not capitalized as a capital asset. Maintenance,

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

repairs, and equipment replacements of a routine nature are charged to expenditures/expenses as incurred and are not capitalized. Land, construction in progress, and certain historical treasures meeting certain criteria are not depreciated.

Depreciation on exhaustible assets is recorded as an allocated expense in the statement of activities with accumulated depreciation reflected in the statement of net position. Land and construction in progress are not depreciated. Those assets that are subject to depreciation are calculated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and improvements	30
Machinery and equipment	3-15
Vehicles and fire apparatus	7-10

Gains or losses from sales or retirements of capital assets are included in operations of the current period.

**6. Long-term debt**

Long-term debt is reported as a liability in the Statement of Net Position. Bond payments and discounts are deferred and amortized over the life of the related debt using the straight-line method, which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, bond premiums and discounts are recognized when incurred. The face amount of the debt issued, premiums, and discounts received on debt issuances, are reported as other financing sources and uses. In accordance with GASB Statement 65, bond issuance costs are expensed as incurred.

**7. Deferred outflows/inflows of resources**

In addition to assets, the Statement of Net Position reports a separate section for *deferred outflows of resources*. This separate financial statement element represents a consumption of net position that applies to a future period(s) and therefore will not be recognized as an outflow of resources (expense/expenditure) until then. The District has three items that qualify for reporting in this category. Two relate to deferred outflows with respect to the District's pension plan and other post-employment benefits and consist of employer contributions after the measurement date, experience differences, and changes in proportion. The third is the deferred charge on refunding reported in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statement of financial position will report a separate section for *deferred inflows of resources*. This separate financial statement element represents an acquisition of net position that applies to a future period(s) and therefore will not be recognized as an inflow of resources (revenue) until that time. The District has two types of items that qualify for reporting in this category, which arise only under the modified accrual basis of accounting. Property taxes are reported as *unavailable revenue* only in the governmental funds balance sheet. This amount is deferred and recognized as an inflow of resources in the period in which it becomes available. The other deferred inflow item relates to the District's pension plan and consist of a deferred pension

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

investment and a pension contribution difference. This consists of differences between projected and actual investment earnings and changes in employer proportion and differences between employer contributions and the District's proportionate share of system contributions. In the Statement of Net Position, a deferred inflow of resources related the District's pension plan is recognized.

**8. Net position flow assumption**

Sometimes the District will fund outlays for a particular purpose from both restricted and unrestricted resources. Restricted assets or resources are those subject to the constraints that are externally imposed by creditors, grantors, State laws and regulations, or imposed by law through constitutional provisions or enabling legislation. Such restricted assets are segregated on the government-wide Statement of Net Position. In order to calculate the amounts to report as restricted, a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to use restricted resources first (net position to have been depleted before unrestricted) then unrestricted resources as they are needed (net position is applied).

**9. Fund balance flow assumptions**

Sometimes the District will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's policy to spend restricted resources first when both restricted and unrestricted resources are available for expenditures. When unrestricted resources are spent, the order of spending is committed (if applicable), assigned (if applicable) and lastly, unassigned fund balance.

**10. Fund balance policies**

Fund balance classifications, as reported in the governmental funds, comprise a hierarchy based primarily on the extent to which the District is bound to observe constraints imposed on the use of the resources reported. The District itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The components of fund balance as defined by GASB Statement No. 54 are:

- Nonspendable fund balance represents amounts that are not in a spendable form. The nonspendable fund balance represents inventories and prepaid items.
- Restricted fund balance represents amounts that are legally restricted by outside parties for a specific purpose such as debt covenants, grant requirements, donor requirements, or other governments) or are restricted by law (enabling legislation).
- Committed fund balance represents funds formally set aside by a governing body for a particular purpose. The Board may commit fund balance by resolution. The Board may also modify or rescind commitments by resolution.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

- Assigned fund balance represents amounts that are constrained by the expressed intent to use resources for specific purposes that do not meet the criteria to be classified as restricted or committed. Intent can be stipulated by the governing body or by an official to whom that authority has been given by the governing body. Both the Fire Chief and the Chief Administrative/Financial Officer have been given this authority by resolution by the Board.
- Unassigned fund balance is the residual classification of the General Fund. Only the General Fund may report a positive unassigned fund balance. Other governmental funds would report any negative residual fund balance as unassigned.

The Board of Directors has approved the following order of spending regarding fund balance categories: Restricted resources are spent first when both restricted and unrestricted (committed, assigned, or unassigned) resources are available for expenditures. When unrestricted resources are spent, the order of spending is committed (if applicable), assigned (if applicable) and lastly, unassigned fund balance.

Minimum fund balance policy. To preserve a sound financial system and to provide a stable financial base, the District Board of Directors has adopted a financial policy to maintain a minimum level of unrestricted fund balance (the total of committed, assigned, and unassigned components of fund balance) in the general fund. The target level is set at 26 percent of the budgeted year's property tax revenue. This amount is intended to provide for four (4) months of general fund operating expenditures until property taxes are received in November, thus eliminating the need for short-term borrowing. The District does not have a policy that will allow it to fall below this minimum threshold. The District was in compliance with this policy for fiscal year ended June 30, 2019.

## **F. Revenues and expenditures/expenses**

### **1. Property taxes**

Property taxes attach as an enforceable lien on real property and are levied as of July 1st. The tax levy is billed to citizens who own taxable assessed property in October of each year with the first collection date as November 15th. Those who pay in full by this date are allowed to take a three percent discount. Those who elect to pay in installments are required to pay the remaining balance either on the second installment due date of February 15 to receive a one percent discount, or the remaining balance on the third installment due date of May 15. Those who pay by the later date receive no discount. The billings are considered past due 30 days after the respective tax billing date, at which time the applicable property is subject to lien and penalties and interest are assessed.

### **2. Compensated absences**

#### Vacation and Compensatory Time

Accumulated accrued vacation absences and compensatory time are accrued when incurred and earned in the Statement of Net Position and Statement of Activities. Due to the current financial resources focus of the governmental funds, a liability for those amounts are only reported on the governmental funds balance sheet if the liability has matured as the result of employee retirements and resignations. The entire balance is reported on the Statement of Net Position. Also, for the governmental activities, compensated absences are generally liquidated by the General Fund.

#### Sick Leave

Accumulated sick leave does not vest and is therefore recorded when leave is taken.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**3. Long-term obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported net of applicable bond premium or discount. Bond issuance costs are treated as period costs in the year of issue and are shown as an expense.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as material and services expenditures.

**4. Interfund transactions**

Interfund activity is reported as transfers. Transfers between governmental funds are netted as part of the reconciliation to the government-wide financial statements.

**5. Use of estimates**

The preparation of these general purpose financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reported period. Actual results could differ from those estimates.

**G. Pension obligations**

In accordance with GASB Statement 68, *Accounting and Financial Reporting for Pensions – an Amendment of GASB Statement 27*, the District's measurement of the net pension (asset)/liability, deferred inflows and outflows related to pensions, and pension expense have been determined based on the basis reported by Oregon Public Employees Retirement System (PERS). For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms.

In accordance with GASB Statement 73, *Accounting and Financial Reporting for Pensions and Related Assets That Are Not Within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68*, the District's total pension (asset)/liability, deferred inflows and outflows related to pensions, and pension expense have been actuarially determined and reported.

**H. Retirement plans**

All of the District's employees are participants in the State of Oregon Public Employees Retirement Systems (PERS). Contributions to PERS are made on a current basis as required by the plan and are charges as expenses/expenditures.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

**A. Violations of legal or contractual provisions**

The District did not have any legal or contractual violations in any of its funds as of June 30, 2019.

**B. Deficit fund equity**

The District did not have a deficit of fund equity in any of its funds as of June 30, 2019.

**III. DETAILED NOTES ON ALL ACTIVITIES AND FUNDS**

**A. Cash deposits with financial institutions**

As of June 30, 2019, the District's cash, cash equivalents, and investments are comprised of the following:

Cash on hand	\$ 500
Deposits with financial institutions	186,819
Investments:	
State of Oregon Local Government Investment Pool	<u>9,168,469</u>
Total cash and cash equivalents	<u>\$ 9,355,788</u>

The District maintains a separate accountability by fund for cash, cash equivalents, and investment accounts. Deposits with financial institutions include bank demand deposits. The combined total book balance at June 30, 2019 was \$186,819 and the total bank balance was \$518,310. The District's demand deposits are insured up to \$250,000 by the Federal Deposit Insurance Corporation (FDIC). When deposits exceed the \$250,000 FDIC limit, they are secured in accordance with Oregon Revised Statutes 295 under Oregon Public Funds Collateralization Program. The remainder is collateralized with securities held by financial institutions acting as the agents of the District in the District's name.

*Custodial credit risk-deposits.* In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. The District follows the Oregon statutes for custodial risk. Oregon Revised Statutes require the custodian bank to hold collateral pledged by the depository institutions. The Oregon State Treasurer (OST) provides the custodian the maximum liability for each bank. Banks will request security pledges, releases, and substitutions through OST's Public Funds Collateralization Program, who will approve such transactions and maintain an inventory of pledged securities and monitor that collateral is pledged at all times and that banks comply with ORS 295. A bank depository is required to pledge collateral valued at least 10% of their quarter-end fund deposits if they are well capitalized, 25% if they are adequately capitalized, or 110% if they are undercapitalized.

**B. Investments**

The Oregon Local Government Investment Pool (LGIP) is subject to regulatory oversight by the Oregon Short-Term Fund Board and the Oregon Investment Council. Cost approximates the District's fair value in the LGIP.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

The Oregon State Treasury Finance Division administers the LGIP. It is an open-ended no-load diversified portfolio offered to any agency, political subdivision or public corporation of the State that by law is made the custodian of, or had control of, any fund. The LGIP is commingled with the State's short-term funds. In seeking to best serve local governments of Oregon, the Oregon Legislature established the Oregon Short-Term Fund Board. The purpose of the Board is to advise the Oregon State Treasury in the management and investment options of the LGIP.

As of June 30, 2019, the District had \$9,168,469 invested in the Local Government Investment Pool.

*Interest rate risk.* In accordance with its investment policy, the District manages its exposure to fair value loss from increasing interest rates to maturities of 12 months or less.

*Credit risk.* State statutes govern the District's investment policies. Permissible investments include bankers' acceptances, bank repurchase agreements, time deposits, general obligations of the United States Government and its agencies, obligations of the State of Oregon and the Oregon Local Government Investment Pool (LGIP).

The State of Oregon Local Government Investment Pool is unrated for credit quality and is not registered with the U.S. Securities and Exchange Commission as an investment company. The Pool investments are not categorized into credit risk since they are not evidenced by specific securities. The Oregon Revised Statutes and the Oregon Investment Council govern the Pool's investment policies. The State Treasurer is the investment officer and responsible for all funds in the Pool. Investments in the fund are further governed by portfolio guidelines which establish diversification percentages and specify the types and maturities. The Oregon Audits Division of the Secretary of State's Office audits the Pool annually. The Division's report on the Pool as of and for the year ended June 30, 2019 was unqualified.

*Custodial credit risk-investments.* The District's investments in the Local Government Investment Pool (LGIP) are not evidenced by securities that exist in physical or book entry form and thus are not subject to custodial credit risk disclosures.

**C. Receivables**

Receivables recorded for the District's governmental funds for the year ended June 30, 2019 were as follows:

	<b>General Fund</b>	<b>Total Governmental Activities</b>
Receivables:		
Property taxes	\$ 982,880	\$ 982,880
Other	10,571	10,571
	\$ 993,451	\$ 993,451
Total Receivables		

Governmental funds report deferred inflows of resources as unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Significant unavailable revenue in the governmental funds is for property taxes.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

**D. Capital assets**

Capital asset activity for governmental activities for the year ended June 30, 2019 was as follows:

Description	Balance July 1, 2018	Increases	Decreases	Balance June 30, 2019
<b>Governmental activities:</b>				
Capital assets, not being depreciated:				
Land	\$ 2,901,276	\$ -	\$ -	\$ 2,901,276
Work in progress	1,609,538	701,680	(1,324,720)	986,498
Total non-depreciable assets	<u>4,510,814</u>	<u>701,680</u>	<u>(1,324,720)</u>	<u>3,887,774</u>
Capital assets, being depreciated:				
Buildings and improvements	9,645,196	1,509,197	-	11,154,393
Fire apparatus and other vehicles	5,945,504	1,296,303	(79,603)	7,162,204
Equipment	1,800,570	-	(5,800)	1,794,770
Total depreciable capital assets	<u>17,391,270</u>	<u>2,805,500</u>	<u>(85,403)</u>	<u>20,111,367</u>
Less accumulated depreciation for:				
Buildings and improvements	(4,638,856)	(292,374)	-	(4,931,230)
Fire apparatus and other vehicles	(4,524,609)	(270,722)	79,603	(4,715,728)
Equipment	(1,642,735)	(57,395)	5,800	(1,694,330)
Total accumulated depreciation	<u>(10,806,200)</u>	<u>(620,491)</u>	<u>85,403</u>	<u>(11,341,288)</u>
Total capital assets, net of depreciation	<u>\$ 11,095,884</u>	<u>\$ 2,886,689</u>	<u>\$ (1,324,720)</u>	<u>\$ 12,657,853</u>

**E. Compensated absences**

Compensated absences activity for the year ended June 30, 2019, was as follows:

Government-wide	Balance July 1, 2018	Additions	Reductions	Balance June 30, 2019	Current Portion
Compensated absences	<u>\$ 927,200</u>	<u>\$ 652,520</u>	<u>\$ 532,960</u>	<u>\$ 1,046,760</u>	<u>\$ 261,690</u>

Due to the current financial resources focus of the governmental funds, only the portion of the accrued compensated absences related to current year retirements or resignations is recorded on the balance sheet. However, there was no pending amount as of June 30, 2019. The entire balance is reported on the government-wide Statement of Net Position. Also, for the governmental activities, compensated absences are generally liquidated by the General Fund.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**F. Interfund transfers**

Interfund activity is reported as transfers. Transfers between governmental funds are netted as part of the reconciliation to the government-wide financial statements. Interfund transfers for the year ended June 30, 2019 is as follows:

	<b>Transfers In</b>	<b>Transfers Out</b>
General Fund		\$ 1,546,100
Capital Projects Fund	\$ 1,546,100	
Total transfers	\$ 1,546,100	\$ 1,546,100

The transfer to the Capital Projects Fund was identified in the budget process to help offset the expenditures of budgeted apparatus and to provide funding for future identified capital expenditures and projects. No interfund receivables or payables resulted from the transfers presented above.

**G. Long-term liabilities**

The District had the following long-term liability for the fiscal year ended June 30, 2019:

- On November 4, 2013 the District refunded existing debt and acquired a full faith and credit note in the form of a single bank financing agreement through Wells Fargo Bank, National Association. The debt was for the repayment of constructing and furnishing a new administrative office building, land acquisition, and specialized equipment. The original amount of the new note was \$1,908,510. The interest rate on this note is 2.38% and is for an eight year term. Principal and interest payments are due January 1 and July 1 through July 1, 2021.

*Advance Refunding*

The District issued \$1,908,510 in a bank financing agreement with an interest rate of 2.38%. The proceeds were used to advance refund \$1,810,011 of outstanding 2005 and 2007 financing agreements which had interest rates ranging from 4.57 to 4.65%.

There were no premiums or discounts associated with the refunding. Underwriting fees and other issuance costs were \$38,500 resulting in net proceeds of \$1,870,010. A portion of the proceeds were used to satisfy existing debt (2005 note) immediately by escrow. Remaining funds were deposited into an irrevocable trust with an escrow agent to provide funds for the payoff of the 2007 note within 60 days. As a result, both notes are considered defeased and the liability for those notes have been removed from the statement of net position.

The reacquisition price exceeded the net carrying amount of the old debt by \$60,000. This amount is being netted against the new debt and amortized over the remaining life of the refunding debt. The District advance refunded the 2005 and 2007 notes to reduce its total debt service payments by six months and to obtain an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$100,122.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

Legal debt margin

The District is subject to a debt limit of 1.25 percent of the real market value of all taxable property within its jurisdictional boundaries. At June 30, 2019 that amount was \$81,151,812. As of June 30, 2019 the District did not have any outstanding debt applicable to the limit.

Changes in long-term liabilities

Changes in the District's long-term liabilities for the year ended June 30, 2019 are as follows:

	<u>Balance</u> <u>July 1, 2018</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance</u> <u>June 30, 2019</u>	<u>Due Within</u> <u>One Year</u>
Bank Financing Agreement 2013 Issuance	\$ 872,914	-	\$ 242,195	\$ 630,719	\$ 248,063
Total	<u>\$ 872,914</u>	<u>-</u>	<u>\$ 242,195</u>	<u>\$ 630,719</u>	<u>\$ 248,063</u>

Principal and interest obligations for each of the next five years and five year increments after that are as follows:

	<u>Financing Agreement</u> <u>2013 Issuance</u>		<u>Total</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
Year Ended June 30,				
2020	\$ 248,063	\$ 13,729	\$ 248,063	\$ 13,729
2021	254,084	7,732	254,084	7,732
2022	128,572	1,539	128,572	1,539
2023	-	-	-	-
2024-30	-	-	-	-
Total	<u>\$ 630,719</u>	<u>\$ 23,000</u>	<u>\$ 630,719</u>	<u>\$ 23,000</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

## **H. Employee retirement systems and pension plan**

### **Employee retirement pension plan**

**Plan description** - Employees of the District are provided with pensions through the Oregon Public Employees Retirement System (PERS), a cost-sharing multiple-employer defined benefit pension plan. The Oregon Legislature has delegated authority to the Public Employees Retirement Board to administer and manage the system. All benefits of the system are established by the legislature pursuant to ORS Chapters 238 and 238A. The Tier One/Tier Two Retirement Benefit plan, established by ORS Chapter 238, is closed to new members hired on or after August 29, 2003. The Pension Program established by ORS Chapter 238A, provides benefits to members hired on or after August 29, 2003.

PERS issues a publicly available Comprehensive Annual Financial Report and actuarial valuations that can be obtained at <https://www.oregon.gov/pers/EMP/Pages/Actuarial-Financial-Information.aspx> or by writing to Oregon Public Employees Retirement System, P.O. Box 23700, Tigard, Oregon 97281-3700, or by calling (503) 598-7377.

### **Benefits provided**

#### **1. ORS Chapter 238 Tier One/Tier Two Retirement Benefits**

**Pension benefits** – The PERS retirement allowance is payable monthly for life. It may be selected from 13 retirement benefit options. These options include survivorship benefits and lump-sum refunds. The basic benefit is based on years of service and final average salary. A percentage (2.0 percent for police and fire employees, 1.67 percent for general service employees) is multiplied by the number of years of service and the final average salary. Benefits may also be calculated under either a formula plus annuity (for members who were contributing before August 21, 1981) or a money match computation if a greater benefit results.

A member is considered vested and will be eligible at minimum retirement age for a service retirement allowance if he or she has had a contribution in each of five calendar years or became an active member at age 50.

For general service employees in Tier One the retirement age is 58 and for Tier Two employees the retirement age is 60, or 30 years of service, whichever comes first. For police and fire employees in both Tier One and Two plans, the minimum retirement age is 55 or age 50 with 25 years of service. The ORS Chapter 238 Defined Benefit Pension Plan is closed to new members hired on or after August 29, 2003.

**Death benefits** – Upon the death of a non-retired member, the beneficiary receives a lump-sum refund of the member's account balance (accumulated contributions and interest). In addition, the beneficiary will receive a lump-sum payment from employer funds equal to the account balance, provided one or more of the following conditions are met:

- The member was employed by a PERS employer at the time of death,
- The member died within 120 days after termination of PERS-covered employment,
- The member died as a result of injury sustained while employed in a PERS-covered position
- The member was on an official leave of absence from a PERS-covered position at time of death.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**Disability benefits** – A member with 10 or more years of creditable service who becomes disabled from other than duty-connected causes may receive a non-duty disability benefit. A disability resulting from a job-incurred injury or illness qualifies a member (including PERS judge members) for disability benefits regardless of the length of PERS-covered service. Upon qualifying for either a non-duty or duty disability, service time is computed to age 58 (55 for police and fire members) when determining the monthly benefit.

**Benefit changes after retirement** – Members may choose to continue participation in a variable equities investment account after retiring and may experience annual benefit fluctuations due to changes in the market value of equity investments. Under ORS 238.360 monthly benefits are adjusted annually through cost-of-living changes. Under current law, the cap on the COLA in fiscal year 2015 was capped at 1.5 percent for all benefit recipients. The cap on COLA was restored to 2.0 percent for fiscal years 2016 and beyond.

## **2. ORS Chapter 238A OPSRP Retirement Benefits**

**Pension benefits** – The Oregon Public Service Retirement Plan (OPSRP) is the defined benefit pension plan that provides benefits to members hired on or after August 29, 2003. Benefits under this portion of OPSRP provided a life pension funded by employer contributions. Benefits are calculated with the following formula for members who attain normal retirement age.

Police and fire members: 1.8 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for police and fire members is age 60 or age 53 with 25 years of retirement credit. To be classified as a police and fire member, the individual must have been employed continuously as a police and fire member for at least five years immediately preceding retirement.

General service: 1.5 percent is multiplied by the number of years of service and the final average salary. Normal retirement age for general service members is age 65, or age 58 with 30 years of retirement credit.

A member of the OPSRP Pension Program becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, and, if the pension program is terminated, the date on which termination becomes effective.

**Death benefits** – Upon the death of a non-retired member, the spouse or other person who is constitutionally required to be treated in the same manner as the spouse, receives for life 50 percent of the pension that would otherwise have been paid to the deceased member.

**Disability benefits** – A member who has accrued 10 or more years of retirement credits before the member becomes disabled or a member who becomes disabled due to job-related injury shall receive a disability benefit of 45 percent of the member's salary determined as of the last full month of employment before the disability occurred.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**Benefit changes after retirement** – Under ORS 238A.210 monthly benefits are adjusted annually through cost-of-living changes. Under current law, the cap on the COLA in fiscal year 2015 was capped at 1.5 percent for all benefit recipients. The cap on COLA was restored to 2.0 percent for fiscal years 2016 and beyond.

**3. Individual Account Program (IAP)**

In the 2003 legislative session, the Oregon Legislative Assembly created a successor plan for PERS. Beginning January 1, 2004 all PERS member contributions go into the IAP portion of PERS. The new plan consists of the defined benefit pension plans and a defined contribution plan (the IAP). Existing members' retain their PERS accounts, but all future member contributions go into the IAP portion of the plan. Earnings are based on actual market returns.

**Pension benefits** – An IAP member becomes vested on the date the employee account is established or on the date the rollover account was established. If the employer makes optional employer contributions for a member, the member becomes vested on the earliest of the following dates: the date the member completes 600 hours of service in each of five calendar years, the date the member reaches normal retirement age, the date the IAP is terminated, the date the active member becomes disabled, or the date the active member dies.

Upon retirement, a member of the OPSRP Individual Account Program (IAP) may receive the amounts in his or her employee account, rollover account, and vested employer account as a lump-sum payment or in equal installments over a 5-, 10-, 15-, or 20-year period, or an anticipated life span option. Each distribution option has a \$200 minimum distribution limit.

**Death benefits** – Upon the death of a non-retired member, the beneficiary receives in a lump sum the member's account balance, rollover account balance, and vested employer optional contribution account balance. If a retired member dies before the installment payments are completed, the beneficiary may receive the remaining installment payments or choose a lump-sum payment.

**Recordkeeping** – PERS contracts with VOYA Financial to maintain IAP participant account records.

**Contributions** – PERS funding policy provides for monthly employer contributions at actuarially determined rates. These contributions, expressed as a percentage of covered payroll, are intended to accumulate sufficient assets to pay benefits when due. This funding policy applies to the PERS Defined Benefit Plan and the Other Postemployment Benefit Plans. Employer contribution rates for the two-year period were based on the December 31, 2015 actuarial valuation. The rates are based on a percentage of payroll and became effective July 1, 2017. Employer contributions for the year ended June 30, 2019 were \$1,108,761. The rates in effect for the fiscal year ended June 30, 2019 were 19.91 percent of payroll for both Tier One/Tier Two general service and police and fire members, 8.34 percent of payroll for OPSRP pension program general service members, 13.11 percent for OPSRP pension program police and fire members, and six percent of payroll for the OPSRP individual account program.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

**Pension Liabilities, Pension Expense, and Deferred Outflows and Inflows of Resources Related to Pensions**

**Proportionate Share Allocation Methodology** - The basis for the employer's proportion is actuarially determined by comparing the employer's projected long-term contribution effort to the Plan as a percentage of the total projected long-term contribution effort of all employers. The contribution rate for every employer has at least two major components; Normal Cost Rate and Unfunded Actuarial Liability (UAL) Rate.

At June 30, 2019, the District reported a liability of \$10,587,398 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2016. The District's proportionate share of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members of the cost sharing pool, actuarially determined. At June 30, 2019 and 2018 the District's proportion was 0.06988989 percent and 0.07711079 percent respectively.

For the year ended June 30, 2019, the District recognized pension expense of \$1,904,153 for the defined benefit portion of the pension plan. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflow of Resources	Deferred Inflow of Resources
Differences between expected and actual experience	\$ 360,152	\$ -
Changes of assumptions	2,461,550	
Net difference between projected and actual earnings on pension plan investments		470,140
Changes in District's proportionate share	191,922	726,136
Differences between District contribution and proportionate share of system contributions	26,196	114,190
Subtotal	3,039,820	1,310,466
District contributions subsequent to the measurement date	1,129,360	
Total	<u>\$ 4,169,180</u>	<u>\$ 1,310,466</u>

Deferred outflows of resources related to pensions of \$1,129,360 resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2019. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense/ (income) as follows:

<u>Year ended June 30:</u>	
2019	\$ 1,173,597
2020	763,824
2021	(242,373)
2022	(550)
2023	34,856
Total	<u>\$ 1,729,354</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**Actuarial Valuations** - The employer contribution rates effective July 1, 2018, through June 30, 2019, were set using the entry age normal actuarial cost method.

For the ORS 238 Tier One/Tier Two component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (2) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years.

For the ORS 238A OPSRP Pension Program component of the PERS Defined Benefit Plan, this method produced an employer contribution rate consisting of (1) an amount for normal cost (the estimated amount necessary to finance benefits earned by the employees during the current service year), (2) an actuarially determined amount for funding a disability benefit component, and (3) an amount for the amortization of unfunded actuarial accrued liabilities, which are being amortized over a fixed period with new unfunded actuarial accrued liabilities being amortized over 16 years.

**Actuarial Methods and Assumptions**

Valuation Date	December 31, 2016
Measurement Date	June 30, 2018
Experience Study	2016, published July 26, 2017
Actuarial assumptions:	
Actuarial cost method	Entry age normal
Inflation rate	2.50 percent
Long-term expected rate of return	7.20 percent
Discount rate	7.20 percent
Projected salary increases	3.50 percent
Cost of living adjustment (COLA)	Blend of 2.00% COLA and graded COLA (1.25% to 0.15%) in accordance with <i>Moro</i> decision; blended based on service.
Mortality	<p><b>Healthy retirees and beneficiaries:</b>  RP-2014 Healthy annuitant, sex-distinct, generational with Unisex, Social Security Data Scale, with collar adjustments and set-backs as described in the valuation.</p> <p><b>Active members:</b>  RP-2014 Employees, sex-distinct, generational with Unisex, Social Security Data Scale, with collar adjustments and set-backs as described in the valuation.</p> <p><b>Disabled retirees:</b>  RP-2014 Disabled retirees, sex-distinct, generational with Unisex, Social Security Data Scale.</p>

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
 June 30, 2019

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2016 Experience Study, which reviewed experience for the four-year period ended on December 31, 2016.

**Discount Rate** – The discount rate used to measure the total pension liability was 7.20 percent. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

**Sensitivity of the District’s Proportionate Share of the Net Pension Liability to Changes in the Discount Rate** - The following presents the District’s proportionate share of the net pension liability calculated using the discount rate of 7.20 percent, as well as what the District’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	1% Decrease (6.20%)	Discount Rate (7.20%)	1% Increase (8.20%)
District’s proportionate share of net pension (asset)/liability	\$ 17,693,542	\$ 10,587,398	\$ 4,721,857

**Long-Term Expected Rate of Return** – To develop an analytical basis for the selection of the long-term expected rate of return assumption, in July 2015 the Board reviewed long-term assumptions developed by both Milliman’s capital market assumptions team and the Oregon Investment Council’s (OIC) investment advisors. Each asset class assumption is based on a consistent set of underlying assumptions, and includes adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on a forward-thinking capital market economic model. Information on the Plan’s portfolio, assumed asset allocation, and the long-term expected rate of return for each major asset class, calculated using both arithmetic and geometric means are summarized in the flowing tables:

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

**Long-Term Expected Rate of Return**

Asset Class / Strategy	OIC Policy Range		OIC Target Allocation
Cash	0.0 %	3.0 %	0.0 %
Debt Securities	15.0	25.0	20.0
Public Equity	32.5	42.5	37.5
Private Equity	13.5	21.5	17.5
Real Estate	9.5	15.5	12.5
Alternative Equity	0.0	12.5	12.5
Opportunity Portfolio	0.0	3.0	0.0
Total			100.0 %

Asset Class	Target Allocation*	Annual Arithmetic Return	Compound Annual Geometric Return	Standard Deviation
Core Fixed Income	8.00 %	3.59 %	3.49 %	4.55 %
Short-Term Bonds	8.00	3.42	3.38	2.70
Bank/Leveraged Loans	3.00	5.34	5.09	7.50
High Yield Bonds	1.00	6.90	6.45	10.00
Large/Mid Cap US Equities	15.75	7.45	6.30	16.25
Small Cap US Equities	1.31	8.49	6.69	20.55
Micro Cap US Equities	1.31	9.01	6.80	22.90
Developed Foreign Equities	13.13	8.21	6.71	18.70
Emerging Market Equities	4.13	10.53	7.45	27.35
Private Equity	17.50	11.45	7.82	30.00
Real Estate (Property)	10.00	6.15	5.51	12.00
Real Estate (REITS)	2.50	8.26	6.37	21.00
Hedge Fund of Funds – Diversified	2.50	4.36	4.09	7.80
Hedge Fund – Event Driven	0.63	6.21	5.86	8.90
Timber	1.88	6.37	5.62	13.00
Farmland	1.88	6.90	6.15	13.00
Infrastructure	3.75	7.54	6.60	14.65
Commodities	1.88	5.43	3.84	18.95
Assumed Inflation – Mean			2.50 %	1.85 %

\* Based on the OIC Statement of Investment Objectives and Policy Framework for the Oregon Public Employees Retirement Fund, revised as of June 7, 2017.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

On July 28, 2017 the PERS Board lowered the assumed investment rate of return from 7.5 percent to 7.2 percent effective on January 1, 2018. This rate will be used for the determination of contribution rates beginning July 1, 2019. The Board revises the assumed rate based on the long-term projection of investment returns that can be expected from the asset allocations of the Oregon Investment Council and related capital market expectations. An estimate of the result of this change is not readily available at this time.

**Depletion Date Projection** – GASB 68 generally requires that a blended discount rate be used to measure the Total Pension Liability. The long-term expected return on plan investments may be used to discount liabilities to the extent that the plan's Fiduciary Net Position is projected to cover benefit payments and administrative expenses. A 20-year high quality (AA/Aa or higher) municipal bond rate must be used for period where the Fiduciary Net Position is not projected to cover benefit payments and administrative expenses. Determining the discount rate under GASB 68 will often require that the actuary perform complex projections of future benefit payments and pension plan investments.

GASB 68 does allow for alternative evaluations of projected solvency, if such evaluation can reliably be made. GASB does not contemplate a specific method for making an alternative evaluation of sufficiency; it is left to professional judgement.

The following circumstances justify an alternative evaluation of sufficiency for PERS:

- PERS has a formal written policy to calculate an Actuarially Determined Contribution (ADC), which is articulated in the actuarial valuation report.
- The ADC is based on a closed, layered amortization period, which means that payment of the full ADC each year will bring the plan to a 100% funded position by the end of the amortization period if future experience follows assumption.
- GASB 68 specifies that the projections regarding future solvency assume that plan assets earn the assumed rate of return and there are no future changes in the plan provisions or actuarial methods and assumptions, which means that the projections would not reflect any adverse future experience which might impact the plan's funded position.

Based on these circumstances, it is PERS' independent actuary's opinion that the detailed depletion date projections outlined in GASB 68 would clearly indicate that the Fiduciary Net Position is always projected to be sufficient to cover benefit payments and administrative expenses.

**Deferred Inflows of Resources and Deferred Outflows of Resources** – Deferred inflows of resources and deferred outflows of resources are calculated at the Plan level and are allocated to employers based on their proportionate share. For the measurement period ended June 30 2017, employers will report the following deferred inflows of resources and/or deferred outflows of resources:

- Difference between expected and actual experience
- Changes in assumptions
- Changes in employer proportion since the prior measurement date
- Difference between projected and actual earnings

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

Differences between expected and actual experience, changes in assumptions and changes in employer proportion are amortized over the average remaining service lives of all plan participants, including retirees, determined as of the beginning of the respective measurement period. Employers are required to recognize pension expense based on the balance of the closed period layers attributable to each measurement period. The average remaining service lives determined as the beginning of each measurement period are described below:

Year ended June 30, 2018 – 5.2 years  
Year ended June 30, 2017 – 5.3 years  
Year ended June 30, 2016 – 5.3 years  
Year ended June 30, 2015 – 5.4 years  
Year ended June 30, 2014 – 5.6 years

The net difference between projected and actual investment earnings attributable to each measurement period is amortized over a closed five-year period.

In addition, employers may need to recognize a difference between their actual employer contributions and their proportionate share of contributions, which is not reflected in the Schedule of Pension Amounts by Employer. GASB 68 requires employers to amortize that difference over the remaining service lives of all plan participants, including retirees, determined as of the beginning of the respective measurement period. Employer contributions made after the measurement date are also excluded from the Schedule of Pension Amounts by Employer. Appropriate treatment of such amounts is the responsibility of the employer.

**Payables to the Pension Plan** – At June 30, 2019, the District’s payable to PERS for defined benefit contributions was \$7,307. This amount represents legally required contributions to the plan for services incurred in the current fiscal year.

**I. Other postemployment benefit (OPEB) obligations**

**1. Health Benefit Retiree Program – Single Employer Plan**

**Plan description** – The District maintains only a single-employer retiree benefit healthcare plan that provides postemployment health benefits (medical, dental, and vision coverage) to eligible retirees and their spouses/dependents. The level of benefits provided by the plan is the same as those afforded to active employees. As of June 30, 2019 there was 63 active employees and four retirees included in the plan. In order for the retiree to be eligible to receive benefits they must retire and receive a pension from Oregon Public Employees Retirement System (PERS). Eligibility requirements for retirement under Oregon PERS are as follows: General Service Tier One or Tier Two employees - age 60 or any age with 30 years; Police and Fire Tier One or Tier Two employees - age 50 with 25 years or age 55; OPSRP General Service employees - age 65 or 58 with 30 years of service, and OPSRP Police and Fire – age 53 with 25 years of service or age 60.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

The District's post-retirement healthcare plan is established in accordance with Oregon Revised Statutes (ORS) 243.303, which requires that retirees be allowed to continue their health care coverage at their own expense. ORS stipulates that for the purpose of establishing healthcare premiums, the rate must be based on all plan members, including both active employees and retirees. Due to the effect of age, retiree claim costs are generally higher than claim costs for all members as a whole. The difference between retiree claims cost and the amount of retiree healthcare premiums represents the District's implicit employer contribution. The benefit duration covers all retirees and eligible dependents until Medicare eligibility, typically age 65.

The District did not establish an irrevocable trust (or equivalent arrangement) to account for the plan. The amortization period for this plan is closed. The plan is accounted for on a flow of economic resources measurement focus and uses the accrual basis of accounting. Benefits are recognized when incurred.

**Funding policy** – The benefits from this program are paid by the retired employees on a self-pay basis and the required contribution is based on projected pay-as-you go financing requirements. There is no obligation on the part of the District to fund these benefits in advance, therefore no funds within the general fund have been used to liquidate other postemployment benefit obligations.

Valuation Using the Alternative Measurement Method – The total OPEB liability of \$1,328,537 and components of OPEB expense as of June 30, 2019, were determined using the date of the latest actuarial valuation of June 30, 2019. Significant actuarial assumptions used in the valuation included:

- A 3.36 percent interest discount based on the June 2019 rate in the 20-year municipal bond index published by Standard and Poor's.
- Medical insurance premium and early retirement premium annual trend - 5% initial annual increase in 2020, reduced each year thereafter by 0.20, 0.30, 0.20, and 0.30 to a floor of 4% in years following.
- Dental insurance premium annual trend - 2% annual increase in 2020 and all years thereafter.
- Retirement rates - the assumed rates of retirement for Jackson County Fire District 3 employees covered by this Plan are based on the average eligibility age for public safety employees in the police and fire unit under OPERS.
- An assumed general inflation rate of 2.5% is used for all future years.
- Annual salary increases for employees are assumed to be 2.5% for all future years.
- Mortality rates based on the RP2000 Mortality Table for males and females projected 18 years; this model does not include a margin for future improvements in longevity.

Plan expenses other than benefit payments are not valued. The Plan is currently "unfunded" as defined by relevant GASB statements. The Plan does not issue stand-alone financial reports.

For the year ended June 30, 2019, the District recognized a reduction in OPEB expense of \$21,226.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

The following table shows the components of the District's annual OPEB liability for the fiscal year ended June 30, 2019, the amount actually contributed to the plan, and changes in the District's net OPEB obligation to the Retiree Health Plan:

	Change in Total OPEB Liability
Total OPEB (asset)/liability at June 30, 2018	\$ 1,349,763
Effect of Economic/Demographic Gains(losses)	(121,315)
Service cost	41,217
Interest on Total OPEB liability	47,989
Change in assumptions	10,883
Total OPEB liability at June 30, 2019	\$ 1,328,537

Changes in assumptions reflects a change in the discount rate from 3.45 percent in the prior valuation at June 30, 2018 to 3.36 percent at June 30, 2019.

**Sensitivity of the Total OPEB Liability to Changes in the Discount Rate** – The following represents the total OPEB liability calculated using the discount rate of 3.36 percent, as well as what the total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1% Decrease (2.36%)	Current Discount Rate (3.36%)	1% Increase (4.36%)
Total OPEB liability on June 30, 2019	\$ 1,458,948	\$ 1,328,537	\$ 1,214,755

**Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates** – The following represents the total OPEB liability of the District, as well as what the total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

	1% Decrease	Current Health Care Trend Rates	1% Increase
Total OPEB liability on June 30, 2019	\$ 1,164,927	\$ 1,328,537	\$ 1,523,648

Gains and losses related to changes in total OPEB liability are recognized in OPEB expense systematically over time. Amounts are first recognized in OPEB expense for the year the gain or loss occurs. The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to OPEB and are to be recognized in future OPEB expense.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the year ended June 30, 2019, the District recognized a reduction in OPEB expense of \$21,226. As previously stated, the District has adopted a pay-as-you go funding method and does not have OPEB assets in a trust, therefore no deferred outflows of resources and deferred inflows of resources are recognized.

**2. PERS Retirement Health Insurance Account (RHIA) under OPEB**

**Plan description** – The District is a participating employer in the Oregon Public Employees Retirement System (PERS) Retirement Health Insurance Account (RHIA), a cost-sharing multiple-employer defined benefit other postemployment benefit plan (OPEB) established under Oregon Revised Statutes 238.420. The RHIA plan currently serves 904 participating employers and is closed to new members hired on or after August 29, 2003.

**Benefits provided** – ORS 238.420 authorizes a payment of up to \$60 from RHIA toward the monthly cost of health insurance for eligible PERS members. To be eligible to receive this monthly payment toward the premium cost the member must (1) have eight years or more of qualifying service in PERS at the time of retirement or receive a disability allowance as if the member had eight years or more of creditable service in PERS, (2) receive both Medicare Parts A and B coverage, and (3) enroll in a PERS sponsored health plan.

**Death benefits** – A surviving spouse or dependent of a deceased PERS retiree who was eligible to receive the subsidy is eligible to receive the subsidy if he or she (1) is receiving a retirement benefit or allowance from PERS, or (2) was insured at the time the member died and the member retired before May 1, 1991.

**Contributions** – For the year ended June 30, 2018, PERS employers contributed 0.07 percent of PERS covered salaries for Tier One and Tier Two members to fund the normal cost portion of RHIA benefits. PERS employers contributed 0.43 percent of all PERS covered salaries to amortize the unfunded actuarial accrued liability over a fixed period with new unfunded actuarial accrued liabilities being amortized over 20 years. These rates were based on the December 31, 2015 actuarial valuation.

Employer contributions are advance-funded on an actuarially determined basis. There is no inflation assumption for RHIA postemployment benefits because the payment amount is set by statute and is not adjusted for increases in healthcare costs. The number of active plan RHIA participants receiving benefits was 46,033 for fiscal year ended June 30, 2018, and there were 56,200 active and 15,215 inactive members who meet the requirements to receive RHIA benefits when they retire.

All subsidy payments from RHIA are initially deposited in the Standard Retiree Health Insurance Account, and subsequently remitted to the appropriate PERS health plan.

Plan Audited Financial Report – RHIA is administered by the Oregon Public Employees Retirement Board (OPERB). The comprehensive annual financial report of the funds administered by the OPERB may be obtained by writing to Oregon Public Employees Retirement System, PO Box 23700, Tigard, Oregon 97281-3700, by calling (503) 598-7377, or by accessing the PERS website at [www.oregon.gov/pers](http://www.oregon.gov/pers).

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

**OPEB Liabilities, OPEB Asset, and Deferred Outflows and Inflows of Resources**

At June 30, 2019, the District reported an asset of \$70,376 for its proportionate share of the net OPEB asset. The net OPEB asset was measured as of June 30, 2018, and the total OPEB asset used to calculate the net OPEB asset was determined by an actuarial valuation as of that date. The District's proportion of the net OPEB asset was based on a projection of the District's long-term share of contributions to the OPEB plan relative to the projected contributions of all participating employers, actuarially determined.

**Proportionate share allocation methodology** – The basis for the employer's proportion is determined by comparing the employer's actual, legally required contributions made during the fiscal year to the Plan with the total actual contributions made in the fiscal year of all employers.

If the employer did not make contributions during the fiscal year, their proportionate share will be set to zero and the employer will be allocated no proportionate share of OPEB amounts. At June 30, 2019 and 2018 the District's proportion was 0.06304601 percent and 0.6342664 percent, respectively.

For the year ended June 30, 2019, the District recognized OPEB income of \$6,939. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ 3,988
Changes in assumptions		223
Net difference between projected and actual earnings on OPEB plan investments		15,173
Change in proportionate share	59	611
Subtotal	59	19,995
District contributions subsequent to the measurement date	33,402	
Total	\$ 33,461	\$ 19,995

Deferred outflows of resources related to pensions of \$33,402 resulting from District contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year ending June 30, 2020. Other amounts reported as deferred outflows and inflows of resources related to OPEB's will be recognized in OPEB expense/ (income) as follows:

	Deferred Outflows/ (Inflows) of Resources
<b><u>Fiscal Year Ending</u></b>	
2020	\$ (6,720)
2021	(6,611)
2022	(5,097)
2023	(1,508)
Total	\$ (19,936)

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**Actuarial methods and assumptions** – The total OPEB asset in the June 30, 2016 valuation was determined using the following assumptions, applied to all periods included in the measurement, unless otherwise specified:

Valuation Date	December 31, 2016
Measurement Date	June 30, 2018
Experience Study	2016, published July 26, 2017
Actuarial assumptions:	
Actuarial cost method	Entry age normal
Inflation rate	2.50 percent
Long-term expected rate of return	7.20 percent
Discount rate	7.20 percent
Projected salary increases	3.50 percent
Retiree healthcare participation	Healthy retirees: 38%; Disables retirees: 20%
Healthcare cost trend rate	Not applicable
Mortality	<p><b>Healthy retirees and beneficiaries:</b>  RP-2000 Sex-distinct, generational per Scale BB, with collar adjustments and set-backs as described in the valuation.</p> <p><b>Active members:</b>  Mortality rates are a percentage of healthy retiree rates that vary by group, as described in the valuation.</p> <p><b>Disabled retirees:</b>  Mortality rates are a percentage (70% for males, 95% for females) of the RP-2000 Sex-distinct, generational per Scale BB, disabled mortality table.</p>

Actuarial valuations of an ongoing plan involve estimates of the value of projected benefits and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the future. Experience studies are performed as of December 31 of even numbered years. The methods and assumptions shown above are based on the 2016 Experience Study, which reviewed experience for the four-year period ended on December 31, 2016.

**Discount rate** – The discount rate used to measure the total OPEB liability at June 30, 2018 was 7.20 percent. The projection of cash flows used to determine the discount rate assumed that contributions from contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the RHIA plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB asset.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

**Sensitivity of the District's Proportionate Share of the Net OPEB Asset to Changes in the Discount Rate** – The following represents the District's proportionate share of the net OPEB asset calculated using the discount rate of 7.20 percent, as well as what the District's share of the net OPEB liability/ (asset) would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1% Decrease (6.20%)	Current Discount Rate (7.20%)	1% Increase (8.20%)
District's proportionate share of net OPEB liability/ (asset) \$	(40,977)	(70,376)	(95,402)

**Long-term expected rate of return** – To develop an analytical basis for the selection of the long-term expected rate of return assumption, in July 2015 the PERS Board reviewed long-term assumptions developed by both actuary's capital market assumptions team and the Oregon Investment Council (OIC) investment advisors. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. These assumptions are not based on historical returns, but instead are based on forward-looking capital market economic model. Information on the Plan's portfolio, assumed asset allocation, and the long-term expected rate of return for each major asset class, calculated using both arithmetic and geometric means are summarized in the following tables:

Asset Class / Strategy	OIC Policy Range		OIC Target Allocation
Cash	0.0 %	3.0 %	0.0 %
Debt Securities	15.0	25.0	20.0
Public Equity	32.5	42.5	37.5
Private Equity	13.5	21.5	17.5
Real Estate	9.5	15.5	12.5
Alternative Equity	0.0	12.5	12.5
Opportunity Portfolio	0.0	3.0	0.0
Total			100.0 %

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

**Long-Term Expected Rate of Return**

Asset Class	Target Allocation*		Annual Arithmetic Return		Compound Annual Geometric Return		Standard Deviation	
Core Fixed Income	8.00	%	3.59	%	3.49	%	4.55	%
Short-Term Bonds	8.00		3.42		3.38		2.70	
Bank/Leveraged Loans	3.00		5.34		5.09		7.50	
High Yield Bonds	1.00		6.90		6.45		10.00	
Large/Mid Cap US Equities	15.75		7.45		6.30		16.25	
Small Cap US Equities	1.31		8.49		6.69		20.55	
Micro Cap US Equities	1.31		9.01		6.80		22.90	
Developed Foreign Equities	13.13		8.21		6.71		18.70	
Emerging Market Equities	4.13		10.53		7.45		27.35	
Private Equity	17.50		11.45		7.82		30.00	
Real Estate (Property)	10.00		6.15		5.51		12.00	
Real Estate (REITS)	2.50		8.26		6.37		21.00	
Hedge Fund of Funds – Diversified	2.50		4.36		4.09		7.80	
Hedge Fund – Event Driven	0.63		6.21		5.86		8.90	
Timber	1.88		6.37		5.62		13.00	
Farmland	1.88		6.90		6.15		13.00	
Infrastructure	3.75		7.54		6.60		14.65	
Commodities	1.88		5.43		3.84		18.95	
Assumed Inflation – Mean					2.50	%	1.85	%

\* Based on the OIC Statement of Investment Objectives and Policy Framework for the Oregon Public Employees Retirement Fund, revised as of June 7, 2017.

**J. Deferred compensation plan**

The District offers employees a deferred compensation plan in accordance with Internal Revenue Code Section 457(b). The plan, available to all District employees, permits them to defer a portion of their salary until future years. So long as the employee is contributing to the 457(b) plan the District will make a contribution after four years of service into a 401(a) plan ranging from one to four percent calculated on base salary and based on the number of years of service. For non-represented employees, the District will make an additional contribution into the 401(a) plan of either four percent, 2.5 percent, or one percent depending on the position and providing that the employee is contributing at least the equivalent. The District's total contribution for the year ending June 30, 2019 was \$155,285.

**K. Risk management**

The District is exposed to various risk of loss related to torts, theft or damage to and destruction of assets, errors and omissions, injuries to employees, and natural disasters for which the District, through its General Fund, purchases workers' compensation and commercial liability insurance.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

During the current year, there were no significant reductions of insurance coverage from the prior year in any major category of coverage. Insurance settlements have not exceeded insurance coverage during any of the past three fiscal years. The District had no liability insurance claims for the year ended June 30, 2019.

The District had eight smaller workers' compensation claims for the year ended June 30, 2019, with a total of all claims paid out at \$16,569.

**L. Property tax limitation**

The State of Oregon has a constitutional limit on property taxes for governmental operations. Under the limitation, tax revenue is separated into those for local government and those for public schools. The limitation, known as Measure 5 and passed by Oregon voters in 1990, specifies a maximum rate for all local government operations of \$10.00 per \$1,000 of real market value and for school operations \$5.00 per \$1,000 of real market value.

In May 1997 voters approved Measure 50 which created an assessed valuation for each property that property tax calculations have now since been based on. The base threshold was determined by rolling back the real market value of a property in 1997 to 90 percent of the real market value for the 1995-96 tax year and limited future increases of the new taxable assessed value to three (3) percent per year, except for major improvements. Measure 50 also has a stipulation that if the real market value on a property falls below the assessed value, then the property taxes calculated and charged to the property owner is the lower of the two. The County Assessor is required to keep both the real market value, for Measure 5 computations, and the assessed value, for Measure 50 computations, of each property within the County. The County Assessor does a computation based on that property's real market value and then compares that to the total tax imposed by all taxing districts in that category to determine the amount of tax allowed under the Measure 5 limit. Schools are computed under a different category. Under Measure 50, taxes are levied on the assessed value of the property. If a property has a real market value and an assessed value that are close together, and there are several taxing districts imposing rates, then the Assessor must compress the rates down proportionally to keep under the \$10.00 limit as required for under Measure 5. At June 30, 2019 the total local government tax rates within the District had some areas that exceeded the \$10.00 rate limit after the Assessors calculation between each property's real and assessed value. This "compression" value equated to \$19,789.

**M. Related party transactions**

A related party is an entity that can control or significantly influence the management or operating policies of another entity to the extent one of the entities may be prevented from pursuing its own interests. A related party may be any party the entity deals with that can exercise control. Examples of related parties include (a) affiliates, (b) investments accounted for under the equity method, (c) trusts for the benefit of employees (for example, pension or profit sharing trusts), and (d) principal owners and members of management and their immediate families.

There was no material related party transactions during the fiscal year ended June 30, 2019.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**N. Tax abatements granted by other governments**

GASB Statement No. 77, *Tax Abatement Disclosures* establishes financial reporting standards for tax abatement agreements entered into by state and local governments. For the purpose of this disclosure, the District has placed a quantitative threshold of \$5,000 or greater in property tax revenue losses resulting from tax abatement programs. The District's property tax revenues were materially impacted by one tax abatement program managed by Jackson County for fiscal year ended June 30, 2019.

***Enterprise zone***

Enterprise zones can be adopted by counties and cities to encourage business development and primarily function to exempt businesses from local property taxes on new investments for a specified amount of time, which varies among the different zone programs. To qualify for an enterprise zone exemption, the business agrees to increase full-time employment by 10 percent, have no concurrent job losses outside the zone boundary, maintain minimum employment levels, enter into a first-source agreement with local job training providers and satisfy any additional conditions. The District's reduction in property tax revenues from Enterprise Zones adopted by Jackson County is estimated at \$70,570 for fiscal year 2019.

**O. Commitments and contingencies**

The District has adopted the reimbursement method of contributions to the Oregon State Employment Department in lieu of unemployment contributions at a set rate of payroll. Under this method, the District reimburses directly to the Oregon Unemployment Fund the actual amount of regular benefits paid to former District employees. The District did not have any unemployment claims and therefore, was not required to make any reimbursements to the State Employment Department for the fiscal year ended June 30, 2019.

The District's Board of Directors ratified a three year labor agreement on June 15, 2017 with the Rogue Valley Professional Firefighters (RVPFF) Local 1817 covering the employment of the District's firefighters. The contract is for the period July 1, 2017 to June 30, 2020. The contract represents a 1.5 percent cost of living adjustment (COLA) for the first year of the contract. In years two and three, cost of living was based on a formula tied to the District's actual assessed valuation increase. COLA for 2018 was 1.5 percent and 2.7 percent in 2019.

The District will contribute to a Health Reimbursement Arrangement Plan (HRA-VEBA) of \$4,064 annually for all employees. The District also contributes into an IRS Section 401(a) plan based on member's years of service, so long as the member is also contributing into a 457(b) plan. The District provides 95 percent of health and dental insurance premiums and the employee contributes five percent.

On July 18, 2019 the District approved an emergency communications contract with Emergency Communications of Southern Oregon (ECSO) covering the year ending June 30, 2020. The amount of the contract is \$421,824 which requires quarterly payments of \$105,456.

The District entered into an Intergovernmental Lease Agreement (IGA) with Rogue Community College (RCC) to provide for the delivery of their Fire Science Program utilizing classroom and technical space located at the District's White City Campus. The IGA provides for an annual payment from RCC in the amount of \$49,071 and is effective through June 30, 2034 with cost escalation of not more than three percent annually unless re-evaluated during review periods every five years.

The District did not have any other leases in effect for the fiscal year ended June 30, 2019.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Basic Financial Statements**  
June 30, 2019

---

**A. Grants and donations**

In June 2016, the District was awarded a Title 3 U.S. Department of Agriculture grant administered through the Jackson County Commissioners for promoting Firewise Communities. The grant period is from July 1, 2016 through December 31, 2019 for a total of \$172,290. The purpose of the grant is to create Firewise communities throughout the District by educating homeowners and providing fuels reduction assistance. The District received \$57,614 in grant reimbursement funds at June 30, 2019.

In 2017 the District was awarded a seismic rehabilitation grant from Business Oregon (a subsidiary of the State of Oregon) to retrofit five fire stations for compliance with current seismic standards. The grant closed out in May of 2019. The District received \$543,177 in grant reimbursement funds at June 30, 2019.

In partnership with Rogue Community College (RCC), construction of the Fire Science Educational Center at the District's White City Campus was completed in January 2019. RCC contributed 50 percent of the construction costs for the new building as a donation to the District, equating to \$476,805.

**B. Subsequent events**

The District's employer contribution paid into the Oregon Public Employees Retirement System (PERS) increased July 1, 2019 for the two year period ending June 30, 2021 based on rates approved by the PERS Board in September 2018. The rate for Tier 1/Tier 2 members increased from 19.91 percent of payroll to 24.93 percent. For OPSRP general service members, rates increased from 8.34 percent to 12.62 percent and for police and fire members, rates increased from 13.11 percent to 17.25 percent.

The District secured financing in the form of Full Faith and Credit Obligations, Series 2019 through a private placement bank financing agreement. Funding occurred on July 9, 2019 in the aggregate principle amount of \$4,028,000 to finance the construction and equipping of the District's Scenic Fire Station. The term of the Agreement is 10 years with a coupon rate of 2.09 percent and a callable option after July 1, 2026. Payments are \$224,200 paid semi-annually on January 1 and July 1.

The District has evaluated all other subsequent events through December 9, 2019. December 9, 2019 is the same date as the accountant's report which is based upon the completion of the Management's Discussion and Analysis section of the financial statements. The report was available to be issued on December 20, 2019 after the completion of the Management's Discussion and Analysis section.



*This page is intentionally left blank*

**REQUIRED  
SUPPLEMENTARY  
INFORMATION**



*This page is intentionally left blank*

**JACKSON COUNTY FIRE DISTRICT 3**  
**Schedule of the District's Proportionate Share of the Net Pension (Asset)/ Liability**  
**Oregon Public Employee Retirement Pension Plan (PERS)**  
**Last Ten Fiscal Years**

Fiscal Year Ended <sup>(1)</sup>	District's Proportion of the Net Pension (Asset)/ Liability <sup>(2)</sup>	District's Proportionate Share of the Net Pension (Asset)/ Liability <sup>(2)</sup>	District's Covered Payroll	District's Proportionate Share of the Net Pension (Asset)/ Liability as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension (Asset)/ Liability <sup>(2)</sup>
2010					
2011					
2012					
2013					
2014					
2015	0.0611181	\$ (1,385,373)	\$ 6,299,847	(21.99) %	103.6 %
2016	0.0798836	4,586,488	6,298,572	72.82	91.9
2017	0.0753906	11,317,893	6,436,958	175.83	80.5
2018	0.0771107	10,394,564	6,511,028	159.65	83.1
2019	0.0698898	10,587,398	6,525,930	162.24	82.1

<sup>1</sup> Data not available prior to 2015. Ten-year trend information required by GASB Statement 68 will be presented prospectively.

<sup>2</sup> Actuarial information provided by the actuary for PERS.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Schedule of the District's Pension Plan Contributions**  
Oregon Public Employee Retirement Pension Plan (PERS)  
Last Ten Fiscal Years

---

Fiscal Year Ended <sup>(1)</sup>	Contractually Required Contributions <sup>(2)</sup>	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency/ (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Employee Payroll
2010					
2011					
2012					
2013					
2014					
2015	\$ 611,771	\$ 642,406	\$ (30,635)	\$ 6,298,572	10.20 %
2016	691,491	741,502	(50,011)	6,436,958	11.52
2017	730,984	759,960	(28,976)	6,511,028	11.67
2018	1,003,547	1,070,384	(66,837)	6,525,930	16.40
2019	1,129,360	1,108,761	20,599	6,881,610	16.11

<sup>1</sup> Data not available prior to 2015. Ten-year trend information required by GASB Statement 68 will be presented prospectively.

<sup>2</sup> Actuarial information provided by the actuary for PERS.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Schedule of the District's Total OPEB Liability** <sup>(1)</sup>  
 Single-Employer Plan – JCFD3 Health Benefit Retiree Program  
 Last Ten Fiscal Years

**Schedule of Total OBEP Liability (TOL)**

Fiscal Year Ended June 30,	Total OPEB Liability	Covered Payroll	TOL as a Percentage of Covered Payroll
2010			
2011			
2012			
2013			
2014			
2015			
2016			
2017	\$ 3,579,106	\$ 6,511,028	54.97%
2018	1,349,763	6,525,930	20.68%
2019	1,328,537	6,881,610	19.31%

**Schedule of Changes in Total OPEB (Asset)/ Liability**

Fiscal Year Ended June 30,	TOL Beginning Balance	Service Costs	Interest on the TOL	Benefit Payments	Changes of Assumptions	Experience (Gain) or Loss	TOL Ending Balance
2010							
2011							
2012							
2013							
2014							
2015							
2016							
2017							
2018	\$ 3,579,106	\$ 439,735	\$ 100,471	\$ -	\$ (121,290)	\$ (2,648,259)	\$ 1,349,763
2019	1,349,763	41,217	47,989	-	10,882	(121,315)	1,328,537

<sup>1</sup> These schedules are to be presented as a 10-year schedule under the requirements of GASB Statement 75; however until a full 10-year trend has been compiled information is only for the years for which the required supplementary information is available.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Schedule of the District's Proportionate Share of the Net OPEB (Asset)/ Liability <sup>(1)</sup> and Schedule of**  
**the District's OPEB Plan Contributions <sup>(1)</sup>**  
Oregon Public Employee Retirement Pension Plan (PERS – RHIA)  
Last Ten Fiscal Years

**Schedule of the District's Proportionate Share of the Net OPEB (Asset)/ Liability**

Fiscal Year Ended June 30,	District's Proportion of the Net OPEB (Asset)/ Liability <sup>(2)</sup>	District's Proportionate Share of the Net OPEB (Asset)/ Liability <sup>(2)</sup>	District's Covered Payroll	District's Proportionate Share of the Net OPEB (Asset)/ Liability as a Percentage of its Covered Payroll	Plan Fiduciary Net Position as a Percentage of the Total OPEB (Asset)/ Liability <sup>(2)</sup>
2010					
2011					
2012					
2013					
2014					
2015					
2016					
2017	0.06832694	\$ 18,555	\$ 6,436,958	0.29%	94.2 %
2018	0.06342664	(26,471)	6,511,028	-0.41%	108.9
2019	0.06304601	(70,376)	6,525,930	-1.08%	123.9

<sup>1</sup> Data not available prior to 2017. Ten-year trend information required by GASB Statement 75 will be presented prospectively.

<sup>2</sup> Actuarial information provided by the actuary for PERS.

**Schedule of the District's OPEB Plan Contributions**

Fiscal Year Ended June 30,	Contractually Required Contributions <sup>(2)</sup>	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency/ (Excess)	District's Covered Payroll	Contributions as a Percentage of Covered Payroll
2010					
2011					
2012					
2013					
2014					
2015					
2016					
2017	\$ 31,577	\$ 31,577	\$ -	\$ 6,511,028	0.48%
2018	30,527	30,527	-	6,525,930	0.47%
2019	33,042	33,042	-	6,881,610	0.48%

<sup>1</sup> Data not available prior to 2017. Ten-year trend information required by GASB Statement 75 will be presented prospectively.

<sup>2</sup> Actuarial information provided by the actuary for PERS.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Required Supplementary Information**  
Oregon Public Employee Retirement Pension Plan (PERS)

---

**Pension Plans**

**1. Oregon Public Employee Retirement Pension Plan (PERS)**

**Changes in Assumption**

The key changes in the December 31, 2016 actuarial valuation which was used in the pension calculations and amounts reported for the fiscal year ended June 30, 2019 are described below. Additional detail along with comprehensive list of changes in methods and assumptions from the December 31, 2016 actuarial valuation can be found at: <https://www.oregon.gov/PERS/Pages/Financials/Previous-Years.aspx>

**Changes in Actuarial Methods and Valuation Procedures**

Allocation of Liability for Service Segments

For allocating the Tier 1/Tier 2 liability among multiple employers, the weighting between Money Match and Full Formula methodologies was updated to reflect expected future experience.

**Changes in Economic Assumptions**

Investment Return and Interest Crediting

The assumed investment return and interest crediting to both regular and variable account balances was reduced to 7.20 percent. Previously, the assumed investment return and interest crediting to both regular and variable account balances was 7.50 percent.

Administrative Expenses

Administrative expenses were assumed to be \$6.5 million per year for the OPSRP System and \$37.5 million per year for the Tier 1/Tier 2 Systems.

**Changes in Demographic Assumptions**

Mortality

Mortality assumption uses RP-2014 base tables and mortality improvement scale based on 60-year unisex average Social Security experience.

Disability, Retirement, and Termination

Rates for the disability, retirement, and termination assumptions were adjusted.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Required Supplementary Information**  
Oregon Public Employee Retirement Pension Plan (PERS)

---

**Other Post-Employment Benefit Plans**

**1. Health Benefit Retiree Program – Single Employer Plan**

There are no assets accumulated in a trust that meets the criteria of GASB 75 to pay related benefits.

- Valuation date: June 30, 2019
- Actuarial cost method: Entry age normal
- Interest discount rate: 3.36%
- Medical insurance premium and early retirement premium annual trend: 5% initial annual increase in 2019, reducing to 4% over four years
- Dental insurance premium annual trend: 2% increase for all future years
- Participation rates: 10% of eligible employees will continue medical and dental coverage after retirement. Of those 100% will cover a spouse.

**2. Oregon Public Employee Retirement OPEB Plan (PERS RHIA)**

**Rate of Return**

The discount rate used to measure the total OPEB liability at June 30, 2018 was lowered from 7.50 percent to 7.20 percent. The projection of cash flows used to determine the discount rate assumed that contributions from contributing employers are made at the contractually required rates, as actuarially determined.

**Changes of Benefit Terms**

There were no key changes implemented with the December 31, 2016 actuarial valuation.

**Changes in Assumption**

There were no key changes implemented with the December 31, 2016 actuarial valuation.

**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Budgetary Comparison Schedule**  
For the Fiscal Year Ending June 30, 2019

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
District property taxes				
Current year's levy	\$ 13,100,000	\$ 13,100,000	\$ 13,409,890	\$ 309,890
Prior years' levy	375,000	375,000	312,846	(62,154)
Total taxes	<u>13,475,000</u>	<u>13,475,000</u>	<u>13,722,736</u>	<u>247,736</u>
Other receipts				
Earnings on investments	160,000	160,000	270,757	110,757
Contract receipts	46,000	46,000	34,182	(11,818)
Grants	70,000	70,000	57,614	(12,386)
State Conflagration Proceeds	156,000	156,000	353,660	197,660
Miscellaneous	35,000	35,000	97,424	62,424
Total other receipts	<u>467,000</u>	<u>467,000</u>	<u>813,637</u>	<u>346,637</u>
<b>Total revenues</b>	<u>13,942,000</u>	<u>13,942,000</u>	<u>14,536,373</u>	<u>594,373</u>
<b>EXPENDITURES</b>				
Current				
Fire Protection				
Personnel services	10,550,800	10,550,800	10,217,355	333,445
Materials and services	2,362,500	2,362,500	2,057,778	304,722
Debt service	261,900	261,900	261,820	80
<b>Total expenditures</b>	<u>13,175,200</u>	<u>13,175,200</u>	<u>12,536,953</u>	<u>638,247</u>
Excess (deficiency) of revenues over (under) expenditures	<u>766,800</u>	<u>766,800</u>	<u>1,999,420</u>	<u>1,232,620</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Operating contingency	(1,237,800)	(1,237,800)	-	1,237,800
Loan proceeds	100	100	-	(100)
Proceeds from sale of equipment	1,000	1,000	-	(1,000)
Transfer to Capital Projects Fund	(1,546,100)	(1,546,100)	(1,546,100)	-
<b>Total other financing sources (uses)</b>	<u>(2,782,800)</u>	<u>(2,782,800)</u>	<u>(1,546,100)</u>	<u>1,236,700</u>
Net change in fund balance	(2,016,000)	(2,016,000)	453,320	2,469,320
<b>FUND BALANCES</b>				
Beginning of year - July 1, 2018	5,250,000	5,250,000	5,394,795	144,795
End of year - June 30, 2019	<u>\$ 3,234,000</u>	<u>\$ 3,234,000</u>	<u>\$ 5,848,115</u>	<u>\$ 2,614,115</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**Notes to Budgetary Comparison Schedules**  
For the Fiscal Year Ending June 30, 2019

---

**I. BUDGETARY INFORMATION**

The District budgets all funds consistent with Oregon Revised Statutes 294; Local Budget Law and generally accepted accounting principles. The District is required to budget all funds. The District's budget is prepared for each fund on the modified accrual basis of accounting consistent with generally accepted accounting principles.

Each April, the budget officer (appointed by the Board of Directors) submits a proposed budget to the Budget Committee (consisting of the Board of Directors and an equal number of citizens of the District). For all fund types, inter-fund loans are budgeted as sources and uses in accordance with state budget laws. Estimated receipts and expenditures are budgeted for by fund and object classification. Information on the past two years' actual receipts and expenditures and current-year estimates are included in the budget document.

The Budget Committee conducts public hearings for the purpose of obtaining citizens' comments, and then approves a budget and submits it to the District Board for final adoption. The approved expenditures for each fund may not be increased by more than 10 percent by the Board without returning to the Budget Committee for a second approval.

The Board of Directors adopts the budget by resolution prior to the beginning of the District's fiscal year of July 1 through June 30. After the Board adopts the budget and certifies the total of ad valorem taxes to be levied, no additional tax levy may be made for that fiscal year. The Board resolution authorizing appropriations for each fund sets the level by which expenditures cannot legally exceed appropriations. The levels of budgetary control established by the resolution in the General Fund are at the department level, in which amounts are allocated for each object classification (i.e., personnel services, materials and services, and capital outlay). Appropriations lapse at the end of the fiscal year.

The District may change the budget throughout the year by transferring appropriations between levels of control and by adopting supplemental budgets as authorized by Oregon Revised Statutes. Unexpected additional resources may be added to the budget through the use of a supplemental budget. A supplemental budget requires hearings before the public, publication in newspapers and approval by the District Board. Expenditure appropriations may not be legally over-expended except in the case of grant receipts that could not be reasonably estimated at the time the budget was adopted and for debt service on new debt issues during the budget year. Management may transfer budget amounts between individual line items within the object classification, but cannot make changes to the object groups themselves, which is the legal level of control.

**OTHER  
SUPPLEMENTARY  
INFORMATION**

*This page is intentionally left blank*



**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Detail to Budgetary Comparison Schedule**  
For the Fiscal Year Ending June 30, 2019

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>ADMINISTRATION</b>				
<b>Personnel Services</b>				
Fire Chief	\$ 140,000	\$ 140,000	\$ 137,030	\$ 2,970
Administrative Assistant	59,500	59,500	59,551	(51)
Finance Assistant	61,400	61,400	61,381	19
Chief Administrative Officer	123,500	123,500	123,490	10
Part-Time Program Asst	12,500	12,500	5,478	7,022
Overtime	1,000	1,000	-	1,000
Education Incentive	14,200	14,200	14,014	186
Longevity Pay	4,600	4,600	4,410	190
Car Allowance	9,500	9,500	10,444	(944)
Technology Stipend	2,000	2,000	1,980	20
Retirement (PERS)	58,000	58,000	57,307	693
Unemployment Insurance	100	100	-	100
ER Deferred Comp Contribution	24,900	24,900	24,269	631
Health and Life Insurance	63,600	63,600	63,436	164
HRA-VEBA Contribution	15,800	15,800	15,830	(30)
Payroll Taxes - FICA/Medicare	32,800	32,800	29,888	2,912
Worker's Comp Insurance	1,200	1,200	280	920
Total Personnel Services	<u>624,600</u>	<u>624,600</u>	<u>608,788</u>	<u>15,812</u>
<b>Materials and Services</b>				
Physicals and Vaccinations	1,000	1,000	514	486
Printing	3,000	3,000	3,063	(63)
Supplies; Office	10,000	10,000	5,001	4,999
Supplies; Administrative	36,000	36,000	29,058	6,942
Licenses and Fees	11,000	11,000	7,998	3,002
Contractual Professional Services	552,000	552,000	499,354	52,646
Property Casualty Insurance	80,000	80,000	78,703	1,297
Mileage Reimbursements	2,000	2,000	354	1,646
Membership Dues	8,500	8,500	8,355	145
Books & Subscriptions	1,500	1,500	1,663	(163)
Advertising	6,500	6,500	2,993	3,507
Hiring Processes & Backgrounds	7,000	7,000	8,362	(1,362)
Postage & Shipping	3,500	3,500	2,459	1,041
Interest - Bank loan	100	100	-	100
Total Materials and Services	<u>722,100</u>	<u>722,100</u>	<u>647,877</u>	<u>74,223</u>
<b>Total Administration</b>	<u>\$ 1,346,700</u>	<u>\$ 1,346,700</u>	<u>\$ 1,256,665</u>	<u>\$ 90,035</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Detail to Budgetary Comparison Schedule (continued)**  
For the Fiscal Year Ending June 30, 2019

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<b>Variance With Final Budget Positive (Negative)</b>
	<u>Original</u>	<u>Final</u>		<u>(Negative)</u>
<b>OPERATIONS</b>				
<b>Personnel Services</b>				
Fire Captains	\$ 1,217,000	\$ 1,217,000	\$ 1,207,330	\$ 9,670
Fire Engineers	1,057,800	1,057,800	1,055,987	1,813
Firefighters	1,586,000	1,586,000	1,574,340	11,660
Deputy Chief of Operations	123,500	123,500	123,490	10
Battalion Chiefs - 56 hour	328,400	328,400	326,573	1,827
Battalion Chiefs - 40 hour	98,500	98,500	54,620	43,880
Staff Assistant	54,100	54,100	54,122	(22)
Overtime	600,000	600,000	543,182	56,818
Out of Classification Pay	70,000	70,000	56,946	13,054
Education Incentive	114,000	114,000	111,399	2,601
EMS Incentive	230,300	230,300	218,553	11,747
Longevity Pay	76,500	76,500	76,372	128
Holiday Pay	102,300	102,300	102,288	12
Technology Stipend	4,000	4,000	3,640	360
Duty Accrual Payout	6,000	6,000	10,549	(4,549)
Retirement (PERS)	932,000	932,000	912,481	19,519
ER Deferred Comp Contribution	107,200	107,200	109,253	(2,053)
Health and Life Insurance	1,014,000	1,014,000	995,793	18,207
HRA-VEBA Contribution	197,900	197,900	193,452	4,448
Payroll Taxes - FICA/Medicare	434,000	434,000	409,690	24,310
Worker's Comp Insurance	150,000	150,000	97,406	52,594
<b>Total Personnel Services</b>	<u>8,503,500</u>	<u>8,503,500</u>	<u>8,237,466</u>	<u>266,034</u>
<b>Materials and Services</b>				
<b>CAREER GROUP</b>				
Physicals and Vaccinations	22,500	22,500	21,275	1,225
Lisences and Fees	7,000	7,000	6,415	585
Supplies; Operations	5,000	5,000	3,745	1,255
Supplies; Special Projects	7,000	7,000	5,631	1,369
Fire Suppression Equipment	170,500	170,500	148,254	22,246
M&R - Emergency Response Equipment	44,500	44,500	32,850	11,650
Contractual Professional Services	15,000	15,000	10,166	4,834
Membership Dues	1,000	1,000	1,107	(107)
Books & Subscriptions	2,000	2,000	1,427	573
<b>STUDENT FF/VOL GROUP</b>				
Physicals & Vaccinations	4,000	4,000	7,735	(3,735)
Student Firefighter Tuition	50,000	50,000	20,739	29,261
Volunteer Length of Serv Program	5,000	5,000	200	4,800
Scholarship Donations	1,000	1,000	1,000	-
<b>Total Materials and Services</b>	<u>334,500</u>	<u>334,500</u>	<u>260,544</u>	<u>73,956</u>
<b>Total Operations</b>	<u>\$ 8,838,000</u>	<u>\$ 8,838,000</u>	<u>\$ 8,498,010</u>	<u>\$ 339,990</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Detail to Budgetary Comparison Schedule (continued)**  
For the Fiscal Year Ending June 30, 2019

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>FIRE AND LIFE SAFETY</b>				
<b>Personnel Services</b>				
Fire Marshal	\$ 123,500	\$ 123,500	\$ 123,490	\$ 10
Deputy Fire Marshals	201,200	201,200	201,219	(19)
Fire and Life Safety Specialist	76,400	76,400	72,308	4,092
Staff Assistant	54,100	54,100	54,122	(22)
Overtime	18,000	18,000	6,714	11,286
Education/EMS Incentive	31,000	31,000	30,957	43
Longevity Pay	2,500	2,500	2,515	(15)
Technology Stipend	3,000	3,000	3,055	(55)
Fire Investigator On Call Pay	15,000	15,000	13,862	1,138
Duty Accrual Payout	8,000	8,000	10,093	(2,093)
Retirement (PERS)	94,300	94,300	91,770	2,530
ER Deferred Comp Contribution	11,300	11,300	7,442	3,858
Health and Life Insurance	102,800	102,800	102,742	58
HRA-VEBA Contribution	19,800	19,800	19,472	328
Payroll Taxes - FICA/Medicare	40,800	40,800	38,470	2,330
Worker's Comp Insurance	1,000	1,000	575	425
Total Personnel Services	<u>802,700</u>	<u>802,700</u>	<u>778,806</u>	<u>23,894</u>
<b>Materials and Services</b>				
Physicals & Vaccinations	2,000	2,000	1,770	230
Printing	1,500	1,500	1,736	(236)
Licenses and Fees	1,000	1,000	505	495
Supplies; FLS	10,000	10,000	2,641	7,359
Supplies; Public Education Materials	7,000	7,000	4,470	2,530
Community Risk Reduction	90,000	90,000	51,399	38,601
Contractual Professional Services	10,000	10,000	14,415	(4,415)
Membership Dues	3,500	3,500	1,229	2,271
Books & Subscriptions	3,500	3,500	1,914	1,586
Advertising	9,000	9,000	2,075	6,925
Total Materials and Services	<u>137,500</u>	<u>137,500</u>	<u>82,154</u>	<u>55,346</u>
<b>Total Fire and Life Safety</b>	<u>\$ 940,200</u>	<u>\$ 940,200</u>	<u>\$ 860,960</u>	<u>\$ 79,240</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Detail to Budgetary Comparison Schedule (continued)**  
For the Fiscal Year Ending June 30, 2019

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>TRAINING</b>				
<b>Personnel Services</b>				
Division Chief Training & Safety	\$ 117,600	\$ 117,600	\$ 117,645	\$ (45)
Administrative Assistant	54,100	54,100	54,122	(22)
Overtime	76,000	76,000	65,106	10,894
Education/EMS Incentive	10,800	10,800	10,764	36
Technology Stipend	800	800	780	20
Duty Accrual Payout	6,000	6,000	339	5,661
Retirement (PERS)	37,700	37,700	32,798	4,902
ER Deferred Comp Contribution	6,400	6,400	6,879	(479)
Health and Life Insurance	30,400	30,400	30,374	26
HRA-VEBA Contribution	7,900	7,900	9,519	(1,619)
Payroll Taxes - FICA/Medicare	20,300	20,300	16,651	3,649
Worker's Comp Insurance	6,000	6,000	3,568	2,432
Total Personnel Services	<u>374,000</u>	<u>374,000</u>	<u>348,545</u>	<u>25,455</u>
<b>Materials and Services</b>				
Physicals and Vaccinations	500	500	565	(65)
Licenses and Fees	500	500	320	180
Supplies; Training & Safety	23,000	23,000	7,130	15,870
Training Props & Equipment	9,000	9,000	9,228	(228)
M&R; Training Equip & Props	1,000	1,000	1,447	(447)
Health and Wellness	5,000	5,000	1,706	3,294
Contractual Professional Services	15,000	15,000	8,000	7,000
Membership Dues	1,000	1,000	660	340
Books & Subscriptions	4,000	4,000	2,325	1,675
Meeting Travel Expenses	8,000	8,000	5,706	2,294
Training/Conferences; Admin	30,000	30,000	43,118	(13,118)
Training/Conferences; Board	2,500	2,500	1,574	926
Training/Conferences; Operations	30,000	30,000	19,629	10,371
Training/Conferences; Fire Safety	10,000	10,000	6,946	3,054
Training/Conferences; Volunteers	6,500	6,500	5,454	1,046
Training/Conferences; Technology	5,000	5,000	1,069	3,931
Training/Conferences; EMS	8,000	8,000	3,201	4,799
Total Materials and Services	<u>159,000</u>	<u>159,000</u>	<u>118,078</u>	<u>40,922</u>
<b>Total Training</b>	<u>\$ 533,000</u>	<u>\$ 533,000</u>	<u>\$ 466,623</u>	<u>\$ 66,377</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Detail to Budgetary Comparison Schedule (continued)**  
For the Fiscal Year Ending June 30, 2019

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>SUPPORT SERVICES</b>				
<b>Personnel Services</b>				
Facilities/Logistics Manager	\$ 69,500	\$ 69,500	\$ 69,514	\$ (14)
Longevity Pay	1,700	1,700	1,737	(37)
Technology Stipend	800	800	780	20
Retirement (PERS)	6,000	6,000	6,007	(7)
ER Deferred Comp Contribution	3,100	3,100	3,120	(20)
Health and Life Insurance	16,000	16,000	15,859	141
HRA-VEBA Contribution	3,900	3,900	3,957	(57)
Payroll Taxes - FICA/Medicare	5,500	5,500	5,462	38
Worker's Comp Insurance	500	500	16	484
Total Personnel Services	<u>107,000</u>	<u>107,000</u>	<u>106,452</u>	<u>548</u>
<b>Materials and Services</b>				
Uniforms	30,000	30,000	36,876	(6,876)
Janitorial and Laundry Services	30,000	30,000	30,128	(128)
Medical Supplies and Equipment	60,000	60,000	72,913	(12,913)
Supplies; Station and Consumables	6,000	6,000	2,921	3,079
Facility Furnishings and Appliances	25,000	25,000	30,004	(5,004)
Supplies; Facilities	10,000	10,000	3,334	6,666
Fuel and Lubricants	80,000	80,000	63,015	16,985
M&R - Vehicles	200,000	200,000	212,184	(12,184)
Bldgs and Grounds - WC	24,000	24,000	33,078	(9,078)
Bldgs and Grounds - CP	32,000	32,000	23,265	8,735
Bldgs and Grounds - DB	12,500	12,500	13,173	(673)
Bldgs and Grounds - SV	5,000	5,000	11,127	(6,127)
Bldgs and Grounds - GH	9,000	9,000	15,574	(6,574)
Bldgs and Grounds - AL	5,000	5,000	2,253	2,747
Bldgs and Grounds - EP	20,000	20,000	7,241	12,759
Bldgs and Grounds - TR	10,000	10,000	3,416	6,584
Bldgs and Grounds - TC	5,000	5,000	1,291	3,709
Bldgs and Grounds - ADM	22,300	22,300	31,545	(9,245)
Bldgs and Grounds - Warehouse	2,500	2,500	3,795	(1,295)
Bldgs and Grounds - Fire Science Center	2,000	2,000	3,710	(1,710)
M&R - District Equipment	7,500	7,500	7,253	247
M&R - Appliances & Furnishings	5,000	5,000	1,278	3,722
Contractual Professional Services	7,000	7,000	5,157	1,843
Memberships & Certifications	100	100	-	100
Subscriptions	100	100	-	100
Utilities; WC Station	32,000	32,000	31,928	72
Utilities; CP Station	22,000	22,000	21,011	989
Utilities; DB Station	14,000	14,000	8,329	5,671
Utilities; SV Station	14,000	14,000	11,481	2,519
Utilities; GH Station	14,000	14,000	10,870	3,130
Utilities; AL Station	10,000	10,000	7,794	2,206
Utilities; EP Station	20,000	20,000	20,111	(111)
Utilities; TR Station	10,000	10,000	10,765	(765)
Utilities; Training Center	12,000	12,000	15,079	(3,079)
Utilities; Admin Bldg	37,000	37,000	37,041	(41)
Utilities; Fire Science Center	5,000	5,000	1,358	3,642
Total Materials and Services	<u>800,000</u>	<u>800,000</u>	<u>790,298</u>	<u>9,702</u>
<b>Total Support Services</b>	<u>\$ 907,000</u>	<u>\$ 907,000</u>	<u>\$ 896,750</u>	<u>\$ 10,250</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Detail to Budgetary Comparison Schedule (continued)**  
For the Fiscal Year Ending June 30, 2019

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>TECHNOLOGY</b>				
<b>Personnel Services</b>				
Info Tech Administrator	\$ 95,800	\$ 95,800	\$ 95,826	\$ (26)
Education Incentive	3,300	3,300	3,354	(54)
Longevity Pay	1,200	1,200	1,198	2
Technology Stipend	800	800	-	800
Retirement (PERS)	8,400	8,400	8,397	3
ER Deferred Comp Contribution	4,400	4,400	4,322	78
Health and Life Insurance	13,000	13,000	12,574	426
HRA-VEBA Contribution	4,000	4,000	3,965	35
Payroll Taxes - FICA/Medicare	7,600	7,600	7,655	(55)
Worker's Comp Insurance	500	500	7	493
Total Personnel Services	<u>139,000</u>	<u>139,000</u>	<u>137,298</u>	<u>1,702</u>
<b>Materials and Services</b>				
Supplies; Computers & Technology	37,000	37,000	37,810	(810)
Supplies; Communication Devices	11,000	11,000	12,023	(1,023)
Licenses & Subscriptions	121,400	121,400	70,287	51,113
Technical Support	8,000	8,000	7,318	682
M&R; Office and Tech Equip	7,000	7,000	5,206	1,794
M&R; Communication Devices	5,000	5,000	5,149	(149)
Communication Services	20,000	20,000	21,034	(1,034)
Total Materials and Services	<u>209,400</u>	<u>209,400</u>	<u>158,827</u>	<u>50,573</u>
<b>Total Technology</b>	<u>\$ 348,400</u>	<u>\$ 348,400</u>	<u>\$ 296,125</u>	<u>\$ 52,275</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**General Fund**  
**Detail to Budgetary Comparison Schedule (continued)**  
For the Fiscal Year Ending June 30, 2019

---

	<u>Budget Amounts</u>		<u>Actual Amounts</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>DEBT SERVICE</b>				
Principal	\$ 242,200	\$ 242,200	\$ 242,196	\$ 4
Interest	19,700	19,700	19,624	76
<b>Total Debt Service</b>	<u>261,900</u>	<u>261,900</u>	<u>261,820</u>	<u>80</u>
 <b>TOTAL EXPENDITURES</b>	 <u>\$ 13,175,200</u>	 <u>\$ 13,175,200</u>	 <u>\$ 12,536,953</u>	 <u>\$ 638,247</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**Capital Projects Fund**  
**Budgetary Comparison Schedule**  
For the Fiscal Year Ending June 30, 2019

	Budget Amounts		Actual Amounts Budgetary Basis	Variance With Final Budget Positive (Negative)
	Original	Final		
<b>REVENUES</b>				
Grants	\$ 1,082,000	\$ 1,082,000	\$ 543,177	\$ (538,823)
Donations	500,000	500,000	476,805	(23,195)
<b>Total revenues</b>	<u>1,582,000</u>	<u>1,582,000</u>	<u>1,019,982</u>	<u>(562,018)</u>
<b>EXPENDITURES</b>				
Capital Outlay				
Department Equipment	100	100	-	100
Apparatus and Vehicles	435,000	435,000	421,524	13,476
Land and Improvements	100,000	100,000	21,075	78,925
Building Const and Improvements	5,500,000	5,500,000	1,739,861	3,760,139
<b>Total expenditures</b>	<u>6,035,100</u>	<u>6,035,100</u>	<u>2,182,460</u>	<u>3,852,640</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,453,100)</u>	<u>(4,453,100)</u>	<u>(1,162,478)</u>	<u>3,290,622</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Operating contingency	(244,400)	(244,400)	-	244,400
Loan proceeds	3,000,000	3,000,000	-	(3,000,000)
Proceeds from sale of capital assets	500	500	5,000	4,500
Transfer from General Fund	1,546,100	1,546,100	1,546,100	-
<b>Total other financing sources (uses)</b>	<u>4,302,200</u>	<u>4,302,200</u>	<u>1,551,100</u>	<u>(2,751,100)</u>
Net change in fund balances	(150,900)	(150,900)	388,622	539,522
<b>FUND BALANCES</b>				
Beginning of year - July 1, 2018	3,315,300	3,315,300	3,316,813	1,513
End of year - June 30, 2019	<u>\$ 3,164,400</u>	<u>\$ 3,164,400</u>	<u>\$ 3,705,435</u>	<u>\$ 541,035</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**Schedule of Property Tax Transactions**  
June 30, 2019

Fiscal Years	Property Taxes Receivable at July 1, 2018	Levy as Extended by Assessor	Add (Deduct) Discounts Allowed	Add Interest	Add/ (Deduct) Adjustments	Deduct Collections	Property Taxes Receivable at June 30, 2019
18-19		\$ 14,193,426	\$ (364,246)	\$ 3,490	\$ 118,074	\$ 13,536,332	\$ 414,412
17-18	\$ 423,811			7,981	(135,669)	152,974	143,149
16-17	186,907			7,038	(11,618)	59,701	122,626
15-16	134,827			7,069	(7,012)	40,624	94,260
14-15	87,483			4,676	(10,194)	22,188	59,777
13-14	51,358			839	(805)	3,054	48,338
12-13	40,500			449	(605)	1,407	38,937
Prior	63,089			943	(362)	2,289	61,381
<b>Totals</b>	<b>\$ 987,975</b>	<b>14,193,426</b>	<b>\$ (364,246)</b>	<b>\$ 32,485</b>	<b>\$ (48,191)</b>	<b>13,818,569</b>	<b>\$ 982,880</b>
	Less discounts	(364,246)			Less received July 2018	(155,634)	
	Plus interest	32,485			Plus received July 2019	138,110	
	Less adjustments	(48,191)			Less hold backs from JC	(78,309)	
	Less hold backs from JC	(78,309)					
<b>Total government-wide property tax revenue</b>	<b>\$ 13,735,165</b>				<b>Total governmental fund property tax revenue</b>	<b>\$ 13,722,736</b>	



*This page is intentionally left blank*

**STATISTICAL  
SECTION**

# JACKSON COUNTY FIRE DISTRICT 3

June 30, 2019

## STATISTICAL SECTION

---

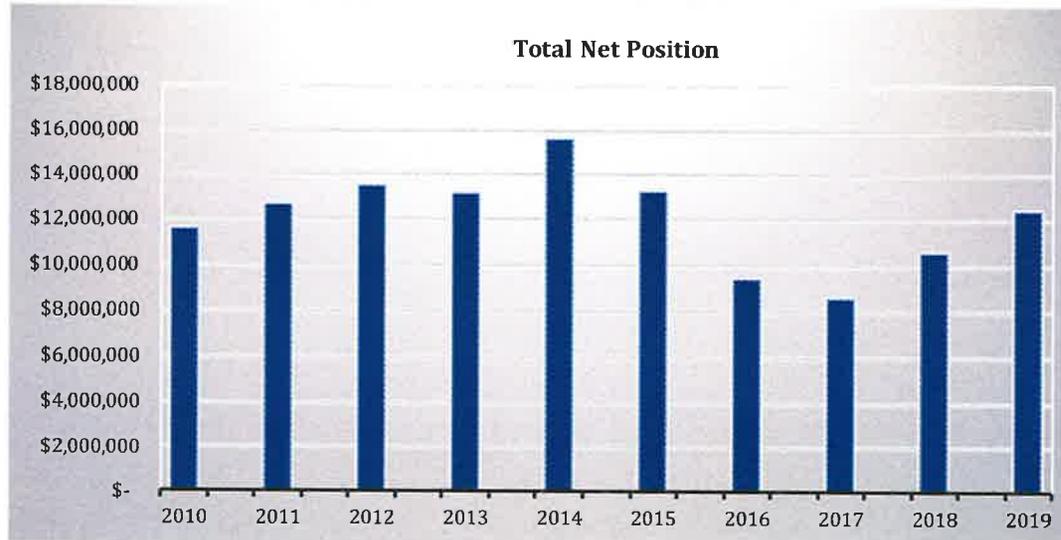
This part of Jackson County Fire District 3's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<b>Contents</b>	<b>Page</b>
<b>Financial Trends</b>	73-76
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	
<b>Revenue Capacity</b>	77-80
These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.	
<b>Debt Capacity</b>	81-83
These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	
<b>Demographic and Economic Information</b>	84-85
These schedules offer demographic and economic indicators to help the reader understand how the information in the District's financial report relates to the services the District provides.	
<b>Operating Information</b>	86-88
These schedules contain service data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	

---

**JACKSON COUNTY FIRE DISTRICT 3**  
**Net Position by Component**  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Governmental activities:</b>										
Net investment in capital assets	\$ 8,240,191	\$ 8,018,212	\$ 8,560,980	\$ 8,125,512	\$ 8,960,272	\$ 8,861,249	\$ 9,044,662	\$ 9,075,288	\$ 10,252,970	\$ 12,049,634
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	3,348,473	4,705,805	4,971,429	5,059,140	6,668,219	4,390,203	411,311	(466,499)	350,923	370,634
<b>Total net position</b>	<b>\$ 11,588,664</b>	<b>\$ 12,724,017</b>	<b>\$ 13,532,409</b>	<b>\$ 13,184,652</b>	<b>\$ 15,628,491</b>	<b>\$ 13,251,452</b>	<b>\$ 9,455,973</b>	<b>\$ 8,608,789</b>	<b>\$ 10,603,893</b>	<b>\$ 12,420,268</b>



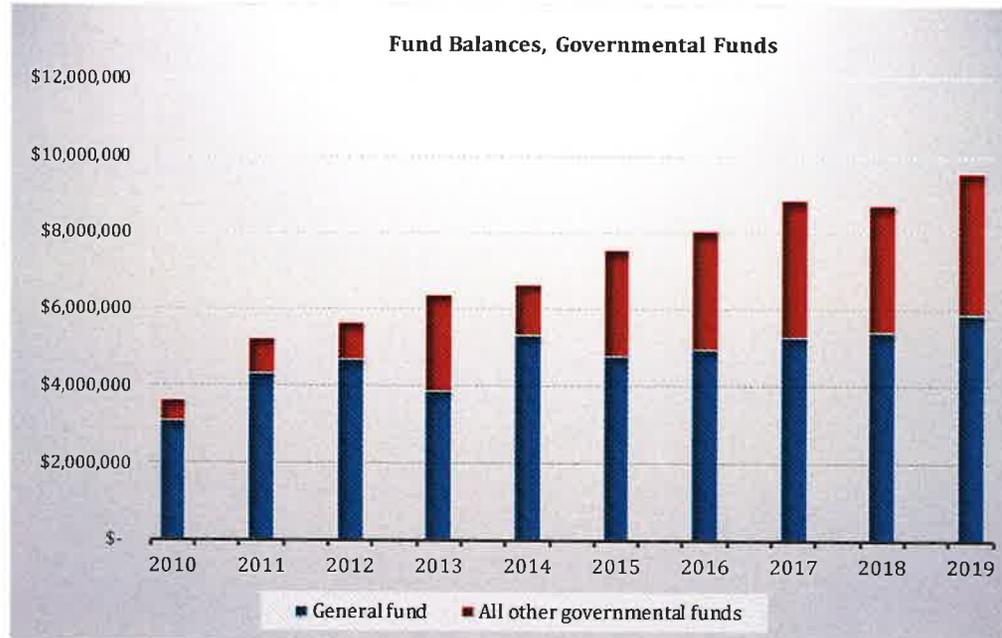
**JACKSON COUNTY FIRE DISTRICT 3**  
**Changes in Net Position**  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Expenses</b>										
Governmental Activities:										
Fire protection	\$ 9,135,542	\$ 9,139,313	\$ 9,884,973	\$ 10,459,191	\$ 11,201,021	\$ 13,799,563	\$ 15,596,948	\$ 13,079,139	\$ 10,915,365	\$ 13,112,700
Interest on long-term debt	131,211	116,841	101,642	89,860	31,767	46,639	41,337	35,690	30,058	24,218
Depreciation	648,128	678,676	644,331	649,242	640,369	696,718	746,320	702,662	666,587	620,491
Total Expenses	<u>9,914,881</u>	<u>9,934,830</u>	<u>10,630,946</u>	<u>11,198,293</u>	<u>11,873,157</u>	<u>14,542,920</u>	<u>16,384,605</u>	<u>13,817,491</u>	<u>11,612,010</u>	<u>13,757,409</u>
<b>Program Revenues</b>										
Governmental Activities:										
Operating grants and contributions	4,696	1,800	213,625	18,943	750	13,311	38,968	107,201	53,898	57,614
Capital grants and contributions	-	-	-	-	-	250,000	-	-	-	1,019,982
Total Program Revenues	<u>4,696</u>	<u>1,800</u>	<u>213,625</u>	<u>18,943</u>	<u>750</u>	<u>263,311</u>	<u>38,968</u>	<u>107,201</u>	<u>53,898</u>	<u>1,077,596</u>
<b>Net (Expense)/Revenue</b>										
Governmental Activities										
Total Net Expense	<u>(9,910,185)</u>	<u>(9,933,030)</u>	<u>(10,417,321)</u>	<u>(11,179,350)</u>	<u>(11,872,407)</u>	<u>(14,279,609)</u>	<u>(16,345,637)</u>	<u>(13,710,290)</u>	<u>(11,558,112)</u>	<u>(12,679,813)</u>
<b>General Revenues</b>										
Governmental Activities:										
Property taxes	10,779,357	10,969,367	11,111,760	10,731,151	12,103,232	11,618,842	12,155,021	12,599,337	13,042,941	13,735,165
Investment earnings	35,014	29,484	33,878	43,134	37,448	43,475	63,274	108,035	173,969	270,757
Gain(loss) on sale of capital assets	38,123	-	204	1,250	-	29,944	593	5,355	13,383	5,000
Contract receipts	19,600	20,500	21,000	21,500	52,000	130,656	134,544	81,288	24,900	34,182
Conflagrations and miscellaneous	34,540	49,032	58,871	34,558	136,629	79,653	196,726	69,091	298,023	451,084
Total General Revenues	<u>10,906,634</u>	<u>11,068,383</u>	<u>11,225,713</u>	<u>10,831,593</u>	<u>12,329,309</u>	<u>11,902,570</u>	<u>12,550,158</u>	<u>12,863,106</u>	<u>13,553,216</u>	<u>14,496,188</u>
<b>Change in Net Position</b>										
Governmental Activities										
Total primary government	<u>\$ 996,449</u>	<u>\$ 1,135,353</u>	<u>\$ 808,392</u>	<u>\$ (347,757)</u>	<u>\$ 456,902</u>	<u>\$ (2,377,039)</u>	<u>\$ (3,795,479)</u>	<u>\$ (847,184)</u>	<u>\$ 1,995,104</u>	<u>\$ 1,816,375</u>

**JACKSON COUNTY FIRE DISTRICT 3**  
**Fund Balances of Governmental Funds**  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>General fund</b>										
Nonspendable	\$ 116,579	\$ 126,478	\$ 126,921	\$ 136,371	\$ 125,407	\$ 131,845	\$ 139,037	\$ 139,693	\$ 145,536	\$ 154,150
Unassigned	<u>2,968,146</u>	<u>4,203,728</u>	<u>4,557,076</u>	<u>3,710,314</u>	<u>5,201,966</u>	<u>4,661,875</u>	<u>4,811,858</u>	<u>5,148,223</u>	<u>5,249,259</u>	<u>5,693,965</u>
Total general fund	<u>\$ 3,084,725</u>	<u>\$ 4,330,206</u>	<u>\$ 4,683,997</u>	<u>\$ 3,846,685</u>	<u>\$ 5,327,373</u>	<u>\$ 4,793,720</u>	<u>\$ 4,950,895</u>	<u>\$ 5,287,916</u>	<u>\$ 5,394,795</u>	<u>\$ 5,848,115</u>
<b>All other governmental funds</b>										
Nonspendable	\$ -	\$ 622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted						250,000				
Assigned	<u>549,009</u>	<u>878,961</u>	<u>937,259</u>	<u>2,488,826</u>	<u>1,279,652</u>	<u>2,505,652</u>	<u>3,079,957</u>	<u>3,573,377</u>	<u>3,316,813</u>	<u>3,705,435</u>
Total all other governmental funds	<u>\$ 549,009</u>	<u>\$ 879,583</u>	<u>\$ 937,259</u>	<u>\$ 2,488,826</u>	<u>\$ 1,279,652</u>	<u>\$ 2,755,652</u>	<u>\$ 3,079,957</u>	<u>\$ 3,573,377</u>	<u>\$ 3,316,813</u>	<u>\$ 3,705,435</u>

-75-



**JACKSON COUNTY FIRE DISTRICT 3**  
**Changes in Fund Balances of Governmental Funds**  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>REVENUES</b>										
Property taxes	\$ 10,663,907	\$ 10,855,422	\$ 11,132,544	\$ 10,816,180	\$ 12,113,147	\$ 11,614,390	\$ 12,134,058	\$ 12,569,814	\$ 13,023,910	\$ 13,722,736
Investment earnings	35,014	29,484	33,878	43,134	37,448	43,475	63,274	108,035	173,969	270,757
Contracts	19,600	20,500	21,000	21,500	52,000	130,656	134,544	81,288	24,900	34,182
Grants	4,696	1,800	213,625	18,943	750	263,311	38,968	107,201	53,898	1,077,596
Conflagrations and miscellaneous	34,540	49,032	58,871	34,558	136,629	79,653	196,726	69,091	298,023	451,084
Total revenues	<u>10,757,757</u>	<u>10,956,238</u>	<u>11,459,918</u>	<u>10,934,315</u>	<u>12,339,974</u>	<u>12,131,485</u>	<u>12,567,570</u>	<u>12,935,429</u>	<u>13,574,700</u>	<u>15,556,355</u>
<b>EXPENDITURES</b>										
Current:										
Fire protection	8,805,231	8,800,124	9,751,752	9,913,965	10,548,910	10,563,333	11,113,021	11,338,491	11,860,617	12,275,133
Capital outlay	1,676,692	120,049	842,758	44,133	1,448,234	262,200	711,895	509,980	1,615,314	2,182,460
Debt service										
Principal	318,278	336,648	350,430	169,641	76,046	342,995	225,337	230,808	236,456	242,196
Interest	137,802	123,984	109,182	93,571	43,681	50,554	36,430	31,064	25,380	19,624
Total expenditures	<u>10,938,003</u>	<u>9,380,805</u>	<u>11,054,122</u>	<u>10,221,310</u>	<u>12,116,871</u>	<u>11,219,082</u>	<u>12,086,683</u>	<u>12,110,343</u>	<u>13,737,767</u>	<u>14,719,413</u>
Excess (deficiency) of revenues over expenditures	(180,246)	1,575,433	405,796	713,005	223,103	912,403	480,887	825,086	(163,067)	836,942
<b>OTHER FINANCING SOURCES (USES)</b>										
Loan proceeds	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of equipment	38,123	-	6,293	1,250	9,911	29,944	593	5,355	13,383	5,000
Refunding bond issuance costs	-	-	-	-	38,500	-	-	-	-	-
Transfers in	1,300,000	450,000	750,000	1,595,700	230,600	1,473,800	1,036,200	986,900	1,349,300	1,546,100
Transfers out	(1,300,000)	(450,000)	(750,000)	(1,595,700)	(230,600)	(1,473,800)	(1,036,200)	(986,900)	(1,349,300)	(1,546,100)
Total other financing sources (uses)	<u>38,123</u>	<u>-</u>	<u>6,293</u>	<u>1,250</u>	<u>48,411</u>	<u>29,944</u>	<u>593</u>	<u>5,355</u>	<u>13,383</u>	<u>5,000</u>
Net change in fund balances	<u>\$ (142,123)</u>	<u>\$ 1,575,433</u>	<u>\$ 412,089</u>	<u>\$ 714,255</u>	<u>\$ 271,514</u>	<u>\$ 942,347</u>	<u>\$ 481,480</u>	<u>\$ 830,441</u>	<u>\$ (149,684)</u>	<u>\$ 841,942</u>
Debt service as a percentage of noncapital expenditures	4.92%	4.97%	4.50%	2.59%	1.12%	3.59%	2.30%	2.26%	2.16%	2.09%

**JACKSON COUNTY FIRE DISTRICT 3**  
**Market and Assessed Value of Taxable Property**  
 Last Ten Fiscal Years

Fiscal Year Ended	Real Property		Personal Property		Public Utilities		Total		Total Assessed to Total Market Value	Total Direct Tax Rate
	Market Value	Assessed Value	Market Value	Assessed Value	Market Value	Assessed Value	Market Value	Assessed Value		
2010	5,115,061,253	3,294,967,366	176,646,820	148,783,971	130,665,897	125,579,810	5,422,373,970	3,569,331,147	65.83%	3.12
2011	4,681,327,241	3,311,673,891	156,822,110	157,677,325	111,067,738	136,249,680	4,949,217,089	3,605,600,896	72.85%	3.12
2012	4,140,281,308	3,359,603,702	163,919,360	154,394,810	143,762,367	140,906,766	4,447,963,035	3,654,905,278	82.17%	3.12
2013	3,830,202,573	3,294,925,381	147,327,070	141,942,558	124,595,950	120,804,600	4,102,125,593	3,557,672,539	86.73%	3.12
2014	3,796,232,112	3,416,760,761	134,697,590	130,178,016	112,588,855	110,005,050	4,043,518,557	3,656,943,827	90.44%	3.12
2015	4,359,147,204	3,564,866,680	149,353,550	144,171,709	121,862,697	119,645,585	4,630,363,451	3,828,683,974	82.69%	3.12
2016	4,730,489,999	3,720,215,430	156,818,710	152,727,683	130,545,978	126,804,400	5,017,854,687	3,999,747,513	79.71%	3.12
2017	5,023,056,736	3,851,671,032	166,414,930	162,100,918	131,053,865	131,037,000	5,320,525,531	4,144,808,950	77.90%	3.12
2018	5,382,278,747	3,992,477,093	169,434,429	165,001,496	146,841,330	147,903,930	5,698,554,506	4,305,382,519	75.55%	3.12
2019	6,105,191,638	4,338,716,600	187,655,842	182,831,248	199,297,456	198,721,900	6,492,144,936	4,720,269,748	72.71%	3.12

**Source:** Jackson County Assessment Department.

**Notes:** Tax rates are per \$1,000 of assessed value.

In May 1997, Oregon voters approved Measure 50 that revised the property tax system state-wide effective July 1, 1997. For property tax purposes, the measure changed a property's assessed valuation from real market value to a value for tax purposes. In addition, the maximum assessed value of a property was limited to a maximum of three percent growth per year. Accordingly since that date, there is a difference between market value and assessed value.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Direct and Overlapping Property Tax Rates**  
 Last Ten Fiscal Years  
 (Rate per \$1,000 of Assessed Value)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Range of property tax rates for direct and overlapping governments per \$1,000 of assessed value</b>	\$ 6.04 to \$ 17.92	\$ 6.04 to \$ 17.92	\$ 6.04 to \$ 17.92	\$ 6.04 to \$ 17.92	\$ 7.13 to \$ 17.92	\$ 7.07 to \$ 17.92	\$ 6.96 to \$ 17.92	\$ 6.96 to \$ 17.92	\$ 6.96 to \$ 17.83	\$ 6.96 to \$ 17.83
JACKSON COUNTY FIRE DISTRICT 3	\$ 3.12	\$ 3.12	\$ 3.12	\$ 3.12	\$ 3.12	\$ 3.12	\$ 3.12	\$ 3.12	\$ 3.12	\$ 3.12
Jackson County	2.01	2.01	2.01	2.01	2.06	2.00	2.00	2.00	2.00	2.00
School District 6	4.41	4.41	4.41	4.41	4.41	4.41	4.41	4.41	4.41	4.41
School District 9	4.72	4.72	4.72	4.72	4.72	4.72	4.72	4.72	4.72	4.72
Rogue Community College	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51	0.51
Education Service District	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35	0.35
City of Central Point	4.47	4.47	4.47	4.47	4.47	4.47	4.47	4.47	4.38	4.38
City of Eagle Point	2.46	2.46	2.46	2.46	2.46	2.46	2.46	2.46	2.46	2.46
City of Gold Hill	1.68	1.68	1.68	1.68	1.68	1.68	1.68	1.68	1.68	1.68
Rogue Valley Transit District	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18	0.18
White City Law Enforcement	2.02	2.02	2.49	2.42	2.42	2.37	2.37	2.37	2.32	2.32
Jackson Soil and Water Conservation	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05
Jackson County Library District	-	-	-	-	0.52	0.52	0.52	0.52	0.52	0.52
Jackson County Agricultural 4-H District	-	-	-	-	0.52	0.52	0.41	0.41	0.41	0.41

Source: Jackson County Assessment Department.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Principle Property Taxpayers**  
 Current Year and Nine Years Ago

	Type of Business	Rank	2019		Rank	2010	
			Taxable Assessed Valuation	Percentage of Total Taxable Assessed Valuation		Taxable Assessed Valuation	Percentage of Total Taxable Assessed Valuation
<b>Private enterprise:</b>							
	Boise Cascade Wood Products	Wood Manufacturer	1	\$ 68,830,207	1.60 %		
	Amy's Kitchen	Organic Food Mfg	3	51,346,430	1.19	7	\$ 17,541,330 0.59
	Carestream Health Inc	Medical Mfg Plant	4	51,177,600	1.19	1	76,212,870 2.56 %
	Costco Wholesale Corporaton	Wholesale Retailer	6	26,460,840	0.61		
	Linde LLC	Industrial Gases	7	25,998,110	0.60	8	17,538,070 0.59
	Biomass One, Ltd	Industrial Mill	8	22,900,000	0.53	3	41,183,000 1.39
	Plycem Usa Inc	Construction Material	10	17,505,090	0.41		
	Table Rock Group LLC	Limited Liability				5	25,124,620 0.85
	Certainteed Corp	Wood Siding Plant				6	24,989,900 0.84
	Boise Building Solutions	Industrial Mill				2	42,473,945 1.43
<b>Public utilities:</b>							
	Pacific Corp	Electric Utilities	2	52,622,000	1.22	4	39,166,000 1.32
	Avista Corp	Natural Gas Utilities	5	47,605,000	1.11	10	15,426,000 0.52
	CenturyLink	Telephone	9	22,191,000	0.52	9	17,363,600 0.58
<b>All other taxpayers</b>				<u>94,010,640</u>	<u>2.18</u>		<u>81,210,876</u> <u>2.73</u>
Total assessed value				<u>\$ 480,646,917</u>	<u>11.16 %</u>		<u>\$ 398,230,211</u> <u>13.39 %</u>

Source: Jackson County Assessment Department.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Property Tax Levies and Collections**  
 Last Ten Fiscal Years

<b>Fiscal Year Ended June 30,</b>	<b>Taxes Levied by Assessor</b>	<b>Current Tax Collections</b>	<b>Current Tax Collections as Percent of Current Levy</b>	<b>Delinquent Tax Collections</b>	<b>Total Tax Collections</b>	<b>Total Collections as Percent of Current Levy</b>	<b>Outstanding Delinquent Taxes</b>	<b>Delinquent Taxes as Percent of Current Levy</b>
2010	11,157,420	10,292,065	92.24	371,842	10,663,907	95.58	892,133	8.00
2011	11,254,507	10,459,640	92.94	395,782	10,855,422	96.45	977,187	8.68
2012	11,412,597	10,624,883	93.10	507,661	11,132,544	97.55	967,281	8.48
2013	11,112,431	10,362,351	93.25	453,829	10,816,180	97.33	858,401	7.72
2014	11,424,300	11,599,743	101.54	513,404	12,113,147	106.03	879,881	7.70
2015	11,909,282	11,231,211	94.31	383,179	11,614,390	97.52	861,868	7.24
2016	12,458,556	11,792,665	94.66	341,393	12,134,058	97.40	899,876	7.22
2017	12,911,941	12,239,478	94.79	330,336	12,569,814	97.35	929,394	7.20
2018	13,416,774	12,713,654	94.76	310,257	13,023,911	97.07	987,975	7.36
2019	14,193,426	13,409,890	94.48	312,846	13,722,736	96.68	982,880	6.92

**JACKSON COUNTY FIRE DISTRICT 3**  
**Ratios of Outstanding Debt by Type**  
 Last Ten Fiscal Years

Fiscal Year	Governmental Activities			Total Debt	Debt as a Percentage of Personal Income (a)	Per Capita (a)
	General Obligation Bonds	Certificates of Participation	Financing Agreements			
2010	\$ -	375,000	2,367,775	2,742,775	0.000402	13.48
2011	-	190,000	2,216,127	2,406,127	0.000340	11.75
2012	-	-	2,055,698	2,055,698	0.000276	9.99
2013	-	-	1,886,057	1,886,057	0.000249	9.10
2014	-	-	1,908,510	1,908,510	0.000232	9.12
2015	-	-	1,565,516	1,565,516	0.000178	7.40
2016	-	-	1,340,178	1,340,178	0.000145	6.25
2017	-	-	1,109,370	1,109,370	0.000115	5.12
2018	-	-	872,914	872,914	0.000085	3.80
2019	-	-	630,719	630,719	0.000058	2.84

**Notes:** Details regarding the District's debt can be found in the notes to the financial statements.

(a) See page 85, Demographic and Economic Statistics, for personal income and population data. These ratios are calculated using estimated personal income and population from the prior calendar year.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Computation of Overlapping Net Direct Debt**  
As of June 30, 2019

<b>Jurisdiction</b>	<b>Net Direct Debt Outstanding (a)</b>	<b>Percentage Applicable to District</b>	<b>Amount Applicable to District</b>
City of Central Point	\$ 10,032,225	100.000%	\$ 10,032,225
City of Gold Hill	181,596	100.000%	181,596
Jackson County School District 6	7,938,835	90.300%	7,168,768
Jackson County School District 9	7,128,117	68.240%	4,864,227
Jackson County	2,943,473	21.400%	629,903
Jackson County Housing Authority	1,235,194	21.400%	264,332
Rogue Community College JC Bonds	11,660,000	21.400%	2,495,240
Rogue Valley Transit District	514,181	17.220%	88,542
Rogue Community College	18,130,000	15.760%	2,857,288
Jackson County School District 549C	<u>160,035,000</u>	6.600%	<u>10,562,310</u>
Subtotal of overlapping debt			39,144,431
Fire District 3 direct debt			<u>630,719</u>
<b>Total direct and overlapping debt</b>			<b><u><u>\$ 39,775,150</u></u></b>

**Source:** Oregon State Treasury, Debt Management Division

**Notes:** Overlapping taxing jurisdictions are those that coincide, at least in part, with the geographic boundaries of the District.

(a) Net direct debt includes General Obligation Bonds and Full Faith and Credit Bonds minus any fully Self-Supporting Unlimited-tax GO Bonds and self-supporting Full Faith and Credit Debt.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Legal Debt Margin Information**  
 Last Ten Fiscal Years

**Legal Debt Margin Calculation for Fiscal Year Ending June 30, 2019**

Real market value of District property	\$ 6,492,144,936
Debt limit under ORS 478.410(2) (1.25% of real market value)	81,151,812
Amount of debt applicable to limit:	
Gross bonded debt	-
Certificates of participation	-
Less: Amount set aside for current repayment	-
Total net debt applicable to limit	<u>-</u>
Legal debt margin	<u>\$ 81,151,812</u>
Total net debt applicable to the limit as a percentage of debt limit	0.00%

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Debt limit	\$67,779,675	\$61,865,214	\$55,599,538	\$51,276,570	\$50,543,982	\$57,879,543	\$62,723,184	\$66,506,569	\$71,231,931	\$81,151,812
Total net debt applicable to limit	375,000	190,000	-	-	-	-	-	-	-	-
Legal debt margin	\$67,404,675	\$61,675,214	\$55,599,538	\$51,276,570	\$50,543,982	\$57,879,543	\$62,723,184	\$66,506,569	\$71,231,931	\$81,151,812
Total net debt applicable to the limit as a percentage of debt limit	0.55%	0.31%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

**Source:** Real market value information from the Jackson County Assessment Department. All other information obtained from District financial statements.

**Note:** Oregon revised statute 478 limits fire protection districts to a debt limit of 1.25% of real market value of all taxable property with the District's boundaries. Debt issued through financing agreements are not required to be used in the calculation.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Demographic and Economic Statistics**  
 Last Ten Calendar Years

---

<b>Calendar Year</b>	<b>Jackson County Population (a)</b>	<b>Total Personal Income</b> <i>(thousands of dollars)</i>	<b>Per Capita Personal Income</b>	<b>School Enrollment</b>	<b>Unemployment Rate</b>
2009	202,807	6,690,586	33,072	7,995	12.8%
2010	203,421	6,819,499	33,524	8,025	12.5%
2011	204,761	7,075,288	34,554	8,058	11.7%
2012	205,860	7,438,436	36,133	8,061	11.1%
2013	207,155	7,564,605	36,513	8,101	9.8%
2014	209,226	8,216,284	39,270	8,119	8.4%
2015	211,432	8,797,567	41,609	8,356	6.8%
2016	214,353	9,249,630	43,151	8,439	5.8%
2017	216,761	9,653,010	44,533	8,585	4.4%
2018	219,564	10,232,320	46,603	8,524	4.4%

**Sources:** Personal income and per capita personal income information provided by the Bureau of Economic Analysis. Population information provided by the U.S. Census Bureau. School enrollment provided by the Oregon State Department of Education. Unemployment data provided by the Oregon Employment Department.

**Notes:** Population, personal income, per capita income, and unemployment data is for entire Jackson County. School enrollment is based on the census of the two school district's within the Fire District at the start of the school year.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Principal Industries**  
Current Year and Nine Years Ago

Industry	2019			2010		
	Employment	Rank	Percentage of Total District Employment	Employment	Rank	Percentage of Total District Employment
Trade, Transportation, and Utilities	20,970	1	332.86 %	17,570	1	297.80 %
Educational & Health Services	17,470	2	277.30 %	12,530	3	212.37 %
Health Care & Social Assistance	16,590	3	263.33 %	11,900	5	201.69 %
Retail Trade	15,040	4	238.73 %	12,640	2	214.24 %
Federal, State, Local Government	12,000	5	190.48 %	11,990	4	203.22 %
Leisure & Hospitality	11,460	6	181.90 %	8,770	6	148.64 %
Manufacturing	7,960	7	126.35 %	6,090	8	103.22 %
Professional & Business Services	7,740	8	122.86 %	6,780	7	114.92 %
Construction	4,930	9	78.25 %	2,900	10	49.15 %
Financial Activities	4,130	10	65.56 %	9,740	9	165.08 %
<b>TOTAL</b>	<u>118,290</u>		<u>1877.62 %</u>	<u>100,910</u>		<u>1710.34 %</u>

**Sources:** Oregon Employment Department - Quality Informational Statistics.

**Note:** Information on the number of employees at specific businesses within the District's boundaries is not tracked by Jackson County or the Employment Department.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Full-Time Equivalent District Employees by Program**  
 Last Ten Fiscal Years

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b><u>Program</u></b>										
Administration	8	4	4	4	4	4	4	4	4	4.15
Operations	43	44	48	48	48	50	50	50	50	53
Fire and Life Safety	3	4	4	4	4	5	5	5	5	5
Training	1	2	2	2	2	2	2	2	2	2
Support Services	2	2	2	1	1	1	1	1	1	2.25
Volunteer	1	1	0	0	0	0	0	0	0	0
Technology	0	1	1	1	1	1	1	1	1	1
<b>Total</b>	<b><u>58</u></b>	<b><u>58</u></b>	<b><u>61</u></b>	<b><u>60</u></b>	<b><u>60</u></b>	<b><u>63</u></b>	<b><u>63</u></b>	<b><u>63</u></b>	<b><u>63</u></b>	<b><u>67.4</u></b>

**Source:** Jackson County Fire District 3 Finance Department.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Operating Indicators by Program**  
 Last Ten Calendar Years

<b>Program</b>	<b>Calendar Year</b>									
	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Operations</b>										
Number of fire incidents	268	192	184	189	237	225	235	240	235	236
Number of medical incidents	3,792	3,578	3,829	3,641	4,350	4,128	4,496	4,442	4,273	4,315
Number of all incidents <i>(also includes fire and medical above)</i>	5,215	5,074	5,451	5,735	6,517	6,713	7,325	7,404	7,881	7,882
<b>Fire and Life Safety</b>										
Number of building inspections	518	468	485	829	1,052	1,210	1,230	204	271	522
Number of plan reviews and consultations	27	46	20	133	260	262	207	223	288	338
Number of fire investigations	32	26	163	192	322	297	305	318	286	282
<b>Training</b>										
Training hours for personnel*						2,826	3,248	2,999	2,387	2,210

**Source:** Various Jackson County Fire District 3 Departments.  
 Training hours not tracked for years prior to 2014.

**JACKSON COUNTY FIRE DISTRICT 3**  
**Capital Asset Statistics by Program**  
 Last Ten Fiscal Years

<b>Program</b>	<b>Fiscal Year</b>									
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>
<b>Operations/Fire Supression</b>										
Fire Engines	11	11	10	10	11	13	11	11	11	12
Wildland Engine	10	10	10	10	9	9	10	9	8	8
Tenders/Tactical	5	5	7	7	5	5	5	5	5	5
Rescue Equipment	3	3	2	2	2	2	2	2	2	2
Command Staff/Support Vehicles	15	17	19	17	18	18	19	17	17	15
<b>Maintenance</b>										
Number of District facilities maintained	8	8	8	8	8	8	8	8	8	8

**Source:** Jackson County Fire District 3 Finance Department.

**REPORTS ON OTHER LEGAL AND  
REGULATORY REQUIREMENTS**



*This page is intentionally left blank*

### **Required by State Regulation**

Oregon Administrative Rules 162-10-050 through 162-10-320 incorporated in the *Minimum Standard for Audits of Oregon Municipal Corporations*, prescribed by the Secretary of State in cooperation with the Oregon State Board of Accountancy; enumerate the financial statements, schedules, and comments and disclosures required in audit reports. The required statements and schedules are set forth in the preceding sections of this report. Required comments and disclosures related to the audit of such statements and schedules are set forth in the following pages.

# **RICHARD W. BREWSTER, CPA, PC**

CERTIFIED PUBLIC ACCOUNTANT

670 SUPERIOR COURT, # 106  
MEDFORD, OREGON 97504  
(541) 773-1885 • FAX (541) 770-1430  
www.rwbrewstercpa.com

## **Independent Auditor's Report Required by Oregon State Regulations**

Board of Directors  
Jackson County Fire District No. 3  
8383 Agate Road  
White City OR 97503

I have audited the basic financial statements of Jackson County Fire District No. 3 as of and for the year ended June 30, 2019 and have issued my report thereon dated December 9, 2019. I conducted my audit in accordance with auditing standards generally accepted in the United States of America.

### **Compliance**

As part of obtaining reasonable assurance about whether Jackson County Fire District No. 3's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations, noncompliance with which could have a direct and material effect on the determination of financial statements amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion.

I performed procedures to the extent I considered necessary to address the required comments and disclosures which included, but were not limited to the following:

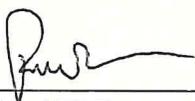
- **Deposit of public funds with financial institutions (ORS Chapter 295).**
- **Indebtedness limitations, restrictions and repayment.**
- **Budgets legally required (ORS Chapter 294).**
- **Insurance and fidelity bonds in force or required by law.**
- **Programs funded from outside sources.**
- **Authorized investment of surplus funds (ORS Chapter 294).**
- **Public contracts and purchasing (ORS Chapters 279A, 279B, 279C).**

In connection with my testing nothing came to my attention that caused me to believe Jackson County Fire District No. 3 was not in substantial compliance with certain provisions of laws, regulations, contracts, and grants, including the provisions of Oregon Revised Statutes as specified in Oregon Administrative Rules 162-10-000 through 162-10-320 of the Minimum Standards for Audits of Oregon Municipal Corporations.

**OAR 162-10-0230 Internal Control**

In planning and performing my audit, I considered Jackson County Fire District's internal control over financial reporting as a basis for designing my auditing procedures for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Jackson County Fire District No. 3's internal control over financial reporting. Accordingly, I do not express an opinion on the effectiveness of Jackson County Fire District No. 3's internal control over financial reporting. However, I did in a letter dated December 9, 2019, make recommendations to management to improve the accounting records or improve the internal control system.

This report is intended solely for the information and use of the Board of Directors and management of Jackson County Fire District No. 3 and the Oregon Secretary of State and is not intended to be and should not be used by anyone other than these parties.



---

Richard W. Brewster  
Certified Public Accountant

December 9, 2019

*This page is intentionally left blank*

